

# Laramie County Community College















For Fiscal Year
Beginning July 1, 2020, and Ending June 30, 2021
To be adopted by the Board of Trustees on July 15, 2020





# 2020-21 BUDGET TABLE OF CONTENTS

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To: LCCC Board of Trustees

From: Joe Schaffer, President

Date: July 15, 2020

Subject: Updates to the Proposed FY21 Budget

In typical years, changes to the College's proposed budget between your first reading and final approval are minimal. So much so, that I often simply modify my letter to the Board of Trustees to accommodate for these changes. Not surprising, this year has proven to be substantially different from years past, and as a result, my approach to communicating these changes will also be different. The original budget memo follows this update, and is there to provide context and a reference point for where we thought we were heading in to FY21, and with this update, a major shift to where we have to be now to balance the budget.

Although there was good indication of significant State funding reductions looming for the FY21-FY22 biennium at your first reading, the size and timing of these was unknown. Since that time, LCCC has been hit with an estimated \$2.7 million in negative budget adjustments from the State of Wyoming. We are being asked to prepare for at least ten percent (10%) cuts in State funding, equating to nearly \$2 million per year of the biennium, and additional reductions in health insurance funding as a result of withdrawal of State funding and premium increases.

Substantial reductions in the ongoing budget commitments for LCCC's operations are eminent. At this juncture, I estimate these will be somewhere between \$2.8 million at the most conservative estimates and could be as high as \$3.5 million. Those amounts will get us only to status quo operations, with little or no room for new resources to invest into priorities and needs for the College to thrive, as we climb out of this economic and health crisis. Therefore, further reductions will be necessary.

For FY21, I am recommending we establish a base target of \$2.8 million for absolute reductions. In addition, I am recommending we include an additional \$1 to \$1.5 million in reductions to prepare us for potential further cuts and to preserve resources for reinvestment.

Our challenge is that these reductions must occur immediately to align with the anticipated immediate reductions in State funding. However, decisions of this magnitude must be done

strategically, carefully, and compassionately. That requires time. Thus, we have pivoted in the preparation of the FY21 budget to find a way to buy us the time to make the necessary reductions to our budget so that we are structurally balanced, as we enter FY22, and to perhaps have resources available for investment into LCCC priorities.

The following are the major and some minor changes we have made to the FY21 budget to free up and utilize one-time funding to sustain our operations while we assess, and determine, our necessary budget reductions. Please note, this means we are foregoing some essential investments we know will need to be made in the future, reducing operating expenses that we know will need to be restored in the future, and utilizing funds that we know will not be there in the future.

First, the proposed FY21 budget no longer includes the continued implementation (the first installment of Phase III) of the new LCCC compensation model. We will instead redirect those funds to allow us to backfill the cuts in State funding. This provides us with \$656,742 for one-time use but would need to be identified for implementation of part one of Phase III in coming years.

Second, we have been informed that our one-time funding provided by the Legislature in the last session will not be subjected to reductions. I understand this is primarily because it was funded from areas outside of the State's general fund, and thus not something subject to reduction. We had originally planned on using these funds for our operating reserve and potential one-time investments in the second year of the biennium. However, we will instead use the full \$816,650 to fill a portion of the gap in State funding, while we determine our budget cuts. This means we will not have any one-time funds from this source for FY22, and of course this funding goes away at the end of the biennium. It also means we will not have an operating reserve on the general fund in our FY21 budget (we will carry a minimal reserve on the One Mill Fund).

Third, as I have mentioned in the past, we have substantially curtailed spending in the remainder of the current fiscal year (FY20) and have implemented actions to sweep unspent funds. Originally, I had hoped to build our fund balance with these monies, but instead we are now proposing to use them as carry-over funding into FY21 to again fill the gap in reduced State funding on a temporary basis. This amount totals \$1,032,672.

Finally, we will be implementing various other temporary, and in some instances, more permanent reductions in our spending for FY21. Some examples of this include:

- Substantially limiting and reducing employee travel, specifically to less essential, out-ofstate travel. We will be implementing review and additional approval processes to ensure only the most critical of travel is conducted.
- Eliminating many typical employee functions, including the annual Holiday Gala and Employee Recognition Reception celebrations. While I believe these events are helpful in establishing a productive and healthy workplace, they are significant investments that are difficult to justify in the current fiscal environment.

Reducing sponsorships for many community-related events and fundraisers. I realize that
many of our non-profit and community-based organizations are also struggling during
these times. However, we will not be able to support them at the levels we would prefer
until we have some stabilization in our revenue streams.

In all, if we implement these proposed changes to the FY21 budget, we will free up just more than the \$2.5 million that would be needed to sustain our estimated losses in State funding. By doing so, it is my hope to be able to secure LCCC time to approach our budget reduction strategies with greater purpose and inclusion.

I want to reiterate two points. The first is simply to remind us that \$2.8 million may not be a sufficient enough of a reduction. If a greater amount is imposed by the Board, we will be able to manage those reductions. If a greater reduction is a result of further deterioration of the State revenue picture, and as a result further cuts in State funding, we may still have to reduce spending up to the point of the withdrawal of these funds.

Second, unlike the budget reductions we handled in 2016, I do not believe we have as much time to make these decisions. I anticipate we will have to make, and enact, our budget reduction decisions late into the Fall of 2020, with the tactical implementation lagging into the early months of 2021. The time we are buying will help, but even so, this time is likely not enough and will test the organizational trust and culture of LCCC.

In closing I will simply say that in times of the greatest adversity, we find ways to come together and rise, stronger and more dedicated to our mission. LCCC is fortunate to have a Board of Trustees, faculty, and staff of committed individuals who are able to overcome even the darkest of times and remain steadfast in our commitment to transforming student lives through the power of inspired learning. With the proposed FY21 budget, we are taking a bold step forward into the fray knowing we will prevail.



To: LCCC Board of Trustees

From: Joe Schaffer, President

Date: May 13, 2020

Subject: Proposed FY21 Budget

I have been preparing institutional budgets for well over a decade now, but I can honestly say that never have I presented one that appears substantially balanced, yet with the fragility of a looming darkness of uncertainty such as we face right now. Your faculty, staff, and leadership have worked diligently to develop the proposed FY21 budget – a budget that I feel good endorsing based on the information we have now and the priorities LCCC has established for the coming year. However, it likely goes without saying that the global pandemic associated with the virus COVID-19, is a black cloud that still lingers and will require substantial modifications to this, or any proposed budget for the next fiscal year.

Before I go into greater details with regard to the proposed FY21 budget and what it encompasses, I believe it would be helpful for me to share a bit about what I know, and a bit about what I don't know, as a context for your consideration.

First, what I know. When we entered this past legislative session, the seven community colleges made an aggressive request for substantial increases in ongoing State funding. These requests were founded on identified needs for areas such as program development, employee compensation, and campus operations, as well as in recognition of a decade-long decline in overall State funding for college operations. While the requests were received openly by the Governor and many members of the Legislature, unfortunately none of them were approved. Rather, modest one-time funding in the amount of \$5 million was appropriated for the community colleges, and an institutional matching program appropriated another \$5 million. We are still uncertain of how the latter will function.

At this juncture we are anticipating a slight decrease in overall State funding coming to LCCC. We anticipate the typical gyrations of the funding model, with some elements seeing reduced funds, and some seeing increases. Most of these swings pertain to the recapture/redistribution

process, the completion funding elements, and the enrollment fluctuations. Overall, we anticipate a reduction of approximately \$150,000 in ongoing State funding. We do, however, anticipate receiving \$408,325 in one-time State funding as a result of the legislative action referenced in the previous paragraph. Also recall that, as a result of legislative withdrawal of funding for Health Insurance Premiums, we are anticipating having to cover well over \$300,000 in these expenses for our employees, something the State would have covered in the past.

Some additional new funds are anticipated to improve the FY21 budget picture. First, with a year of good tuition data after the Wyoming Community College Commission's (WCCC's) actions last year (moving from \$94/credit to \$99/credit for resident students, and raising the tuition cap from 12 credits to 15 credits) we are modeling an increase in tuition of \$313,262. In addition, due to sustained economic growth and the increase in assessed valuation in Laramie County, local funding has increased. Thus, we are modeling an additional \$810,505 in our local appropriation, as well as an increase of \$244,571 in the One Mill budget. Although we have reason to be very optimistic that this trend will continue and that the College's Four Mill and One Mill funds will continue to grow, this may reverse in future years as the economic impacts of the COVID-19 pandemic catch up with tax collections.

We have built our proposed FY21 budget based on this revenue picture, and it is what we know at this point. Our expenditures, as outlined below, are aligned with our anticipated revenues at this juncture. However, there is definite certainty, and clear indication, that the State will encounter major revenue shortfalls over the near-term future, significantly impacting the ability of the State to fund the community colleges and other agencies. What we don't know is exactly how this will play out or how it will impact us directly.

Three scenarios for revenue shortfalls have been modeled by the Legislative Services Office. They have referred to these as optimistic, intermediate, and pessimistic. At the most optimistic end, they have estimated more than \$550 million in revenue losses for the FY21 and FY22 biennium. At the most pessimistic estimates, this number soars to \$2.8 billion. If the Legislature takes the approach to simply cut State government to make this up, it could be catastrophic. Both with regard to impacts on government operations, but also by further exacerbating the economic problems we face (recall that Government is the number two contributor to Wyoming's GDP-Gross Domestic Product).

The State does, however, have the means to help stabilize government through the pandemic. While I have lamented the fact that legislators and elected officials have continued to sock away money for some future use, even while we have had to cut our budgets, my perspective has changed given the COVID-19 pandemic and its impact on the economy. Through the Legislature Stabilization Reserve Account (LSRA or referred to as the "Rainy Day Fund"), the Legislature now has more than \$1.3 Billion in this account it could use to stabilize State government and buy us time to get through the pandemic.

Thus, while we know the State will have to grapple with revenue shortfalls as a result of the COVID-19 pandemic and ongoing challenges in the oil and coal industries, we do not know how and when this would impact LCCC's State funding. The range of possibilities is so broad, that it is nearly impossible to do any type of meaningful planning on how we might respond and

what strategies we would deploy. I have resolved that when this clarity emerges, LCCC will be ready to approach the outcome in the same strategic, thoughtful, people-centered fashion as we have done with budget challenges in the past.

#### **FY21 BUDGET OVERVIEW**

Let me shift then to how we have developed the budget for the coming 2020-2021 fiscal year. I will spend the majority of this memo focusing on what we refer to as our operating budget (Current/General and One Mill funds). Although we have some new revenues – both ongoing and one-time – to utilize, our direction to the campus at the beginning of this process was to maintain a flat or slightly reduced budget. We did this knowing we still have some commitments to strategic initiatives and student enrollment and success that will require additional resources. I believe we were able to accomplish what we set out to do, while also keeping our operating budgets more than sufficient, investing in essential one-time needs, investing in strategic priorities, and meeting our commitments to employee compensation. I will briefly summarize where significant investment occurs in our FY21 budget, starting with compensation.

#### Compensation Plan

Almost four years ago we made a commitment as an institution to implement a market-based compensation model that would ensure we were at the forefront of talent recruitment and retention. We knew that implementing this new model would be a substantial lift, and one we would have to do over time. As a reminder, our phases of implementation are as follows:

- 1. Phase I: Move employees to the minimum of their salary scale.
- 2. Phase II: Move employees to the 25<sup>th</sup> percentile of their salary scale (recall, this is the minimum at which we want to start all employees upon hire).
- 3. Phase III: Move employees to the appropriate place on their salary scale based on longevity (recall, we have five increments that move employees up to the 50<sup>th</sup> percentile on their salary scale).
- 4. Phase IV: Move employees on their salary scale according to preferred KSA's (Knowledge, Skill, Ability) and performance (these elements are yet to be developed).

We have successfully completed Phase I and Phase II. Because of the significant cost associated with Phase III, we are recommending it move in three steps of its own, the first being built into the FY21 budget. The estimated cost for this in FY21 is \$656,742. We can anticipate similar expenditures in the FY22 and FY23 budgets.

It is worth pausing here. I realize that given the uncertainty of the State's revenue outlook, especially at a time where terms like "hiring freezes" and "RIF's" are being thrown around, that including a compensation component with our budget proposal may catch people off guard. We need to be clear with others, these are not pay raises. This is a strategic, planned, and phased implementation of a compensation system that will ensure we are able to recruit and retain the employees who will be essential for the College's operations well beyond the current situation.

Also, as you know, our model is a market-based compensation plan. Because of this, we are required to continually assess the market where the recruitment and retention of employee

groups or positions have challenges. This year is no different and investments must be made. In addition, the compensation elements of the FY21 budget include the health insurance reimbursement shortfall, educational advancements, employer retirement contributions, and retiree health insurance contribution after a two-year rate holiday. Collectively, these elements and the compensation plan phasing equate to an investment of nearly \$1.3 million.

#### **Unit Operating Budgets**

As I mentioned, we set the expectations for this budget to have the major operational units bring forward flat or slightly decreased operating budgets. In nearly every area we met this mark, and many brought forward more meaningful budget reductions. One area with a significant increase was Student Services. However, nearly all of this (approximately \$212,728) is attributed to increases in the institutional scholarship section. This increase is driven predominately from increased merit-based scholarships as a result of stronger recruitment of students who meet the requirements for the dean's and president's scholarships. The other significant increase here is for the additional Residence Hall Advisors (RA's) room and board scholarships that are associated with the opening of the new residence hall.

#### Operating Reserve

The proposed FY21 budget includes a strong operating reserve in the amount of \$408,325 and resides in the General/Current Fund. This number may look familiar. It reflects the one-time State funding that LCCC is receiving as a result of this past legislative session. Given the uncertainty of the future, how State funding will flow or perhaps be pulled back, and the unknown outcome of COVID-19 on student enrollment, we feel strongly that instead of immediately allocating these funds to be spent, the College should hold them in reserve to help mitigate negative impacts.

For example, the reserve serves as a buffer in the event of enrollment declines as a result of the pandemic, or in the event course-taking behaviors change and we see a decline in overall tuition revenue. It also provides some security should local funding decline sharply, or in the case that the Legislature opts to pull back funding in a special session that would change what is currently appropriated to the community colleges within the 21/22 biennial budget. Finally, should neither of the previous two considerations become a reality, this reserve ensures we conclude the biennium with some "flex" in our General/Current Fund budget. Assuming similar levels of funding as we enter the next biennium, these resources could be strategically deployed in the areas of greatest need for one-time expenditures.

#### One Mill Fund

As stated earlier, we are anticipating an increase in local funds, which also means an increase in the revenue associated with the One Mill Fund. The One Mill Fund will continue to carry some of the more traditional expenses it has in the past. These include funding for the Eastern Laramie County outreach center in Pine Bluffs, strategic professional development, an equipment replacement/repair fund, and minor maintenance projects.

We also believe it is important for the College to provide some resources for one-time-only (OTO) purchases items and equipment prioritized by the Budget Resource Allocation

Committee (BRAC). In addition, we have two exceptional Innovation Funds proposals for FY21 that we believe should be funded. Similar to last year, we have budgeted nearly \$250,000 in the One Mill Fund for one-time-only and innovation funds' proposal expenses.

Last, we are also building in a place holder of \$250,000 in anticipation of conducting both strategic and campus master planning activities. Our strategic plan will be successfully concluded in September, and per State statute, we are obligated to produce an updated campus master plan every five years. The next plan will have to be developed and approved by the Board sometime in late spring or summer of 2021.

#### Other Funds

Although this memorandum primarily focuses on our operating budget—or the Current/General and One Mill funds—the FY21 budget also includes other funds. For the most part, very few notable differences exist in the FY21 budget compared to those from previous years. Those that should be noted by the Board include the following:

- We have included the anticipated revenues directly provided to LCCC through the Federal Coronavirus Aid, Relief, and Economic Security (CARES) Act into the Restricted Fund. At the time of the budget's first reading, that amount will be approximately \$750,000. By the time the budget is approved in July, we anticipate that amount increasing to more than \$1.4 million.
- The Auxiliary Fund will also be impacted by the new residence hall coming online in the
  next fiscal year. Increased revenues from increased numbers of students paying room
  and board to live on campus will cover increased expenses for utilities, an assistant
  residence hall director, and other indirect costs and personnel necessary to
  accommodate the addition of the new facility.
- We are also modeling zero investment income in the Endowment Fund. While we hope
  the impacts of the COVID-19 pandemic to the markets is not this bad, we want to be
  realistically conservative by not modeling any increases in earnings from our
  investments or those we hold in trust for the LCCC Foundation.

#### SUMMATION

In conclusion, I believe the proposed FY21 budget is a solid budget based on the information of what we know right now. It includes both investments in critical areas where needed, aligns with known revenue projections and streams, and yet includes flexibility and frugality to help us navigate the challenges we will likely face ahead. Please note, I do anticipate things will change between your first reading of the budget and what you will likely approve in July. I also anticipate we may have to make mid-year adjustments either in response to the outcome of special legislative sessions and actions, or in preparation for these in the following fiscal year (FY22).

#### NOTICE OF HEARING OF THE LARAMIE COUNTY COMMUNITY COLLEGE BUDGET

Notice is hereby given that a public hearing on the proposed budget for Laramie County Community College for the 2020-2021 fiscal year ending June 30, 2021, which is now being considered by the Board of Trustees, will be held at Laramie County Community College, 1400 East College Drive, Cheyenne, Wyoming, on the 15th day of July, 2020, at 6:00 pm., M.D.T., at which time any and all persons interested may appear and be heard. If COVID-19 restrictions are still in place, the meeting will be held virtually via Zoom. A summary of the proposed budget follows:

#### SUMMARY OF BUDGET

	CASH AVAILABLE JULY 1ST (1)	ESTIMATED REVENUE WITHOUT TAX (2)	CASH & ESTIMATED REVENUE (3)	ESTIMATED* TAX REQUIREMEN (4)	ESTIMATED NT EXPENDITURES (5)
CURRENT FUND	\$2,901,188	\$56,381,203	\$59,282,391	\$ 8,642,755	\$67,925,146
ONE MILL FUND	616,782	-0-	616,782	2,227,652	2,844,434
PLANT FUND	7,884,628	10,267,449	18,152,077	-0-	18,152,077
GO BONDS, SERIES 2014	-0-	-0-	-0-	2,165,826	2,165,826
RENOVATE AND EXPAND FIN	NE ARTS -0-	-0-	-0-	2,242,729	2,242,729
TOTAL	\$11,402,598	\$66,648,652	\$78,051,250	\$15,278,962	\$93,330,212

<sup>\*</sup>Four mills must be levied against the college district valuation. Motor vehicle tax included. Optional one mill levy as provided by W.S. 21-18-303 (b) is included. Estimated tax requirement also includes amount to be assessed for debt service to repay General Obligation Bonds, Series 2014 and one mill assessed for four years that was approved by Laramie County voters to renovate and expand educational facilities.

Jess Ketcham
Chairman, Board of Trustees
Laramie County Community College

Publish: Wyoming Tribune-Eagle, July 2, 2020

Pine Bluffs Post, July 2, 2020

#### **EXPENDITURE AUTHORITY RESOLUTION**

WHEREAS, on the 15th day of July 2020, the budget making authority prepared and submitted to the Board of Trustees of Laramie County Community College District a budget for the fiscal year ending June 30, 2021; and

WHEREAS, such a budget was duly entered at large upon the records of this Board and a copy thereof was available for public inspection at the college business office; and

WHEREAS, notice of a public hearing on such budget, together with the summary of said budget, was published in the Wyoming Tribune Eagle and Pine Bluffs Post, legal newspapers published and of general circulation in the county on the 2nd day of July, 2020; and

WHEREAS, a public hearing was held on such budget at the time and place specified in said notice, at which time all interested parties were given an opportunity to be heard; and

WHEREAS, following such public hearing certain alterations and revisions were made in such proposed budget, all of which more fully appears in the minutes of the Board;

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Laramie County Community College District that the budget, as so revised and altered, be adopted as the official college budget for the fiscal year ending June 30, 2021.

BE IT FURTHER RESOLVED, that the following appropriations be made for the 2020-2021 fiscal year ending June 30, 2021 and that the expenditures be limited to the amount appropriated herein.

Dated this 15th day of July, 2020.

Attest:	
	EXPENDITURE AUTHORITY CURRENT FUND
	- - -
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#### RESOLUTION TO PROVIDE INCOME

WHEREAS, on the 15<sup>th</sup> day of July, 2020, this Board adopted a college budget for the 2020-2021 fiscal year ending June 30, 2021, calling for the following appropriations:

Current Fund	\$67,925,146
One Mill Fund	2,844,434
Plant Fund	22,560,632
Total	\$93,330,212

AND WHEREAS, after deducting all other cash and estimated revenue, it is necessary that the following amounts be raised by general taxation, and in order to raise such sums of money, it is necessary that levies be made for the fiscal year ending June 30, 2021, as shown opposite each fund amounts to be raised by taxes:

#### Amount to be Raised

Current Fund\$	8,642,755 4 mills	
One Mill Fund	.2,227,652 1 mill	
GO Bond, Series 2014	.2,165,826 To Be A	ssessed
Renovate & Expand Facilities.	2,242,729 1 mill	

NOW BE IT RESOLVED BY THE Board of Trustees of Laramie County Community College that the foregoing levies be made for the fiscal year ending June 30, 2021.

Da	ited	this	15 <sup>tl</sup>	¹ day	of .	July	, 20	20.		
Att	test:									
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# LARAMIE COUNTY COMMUNITY COLLEGE FUND BUDGET SUMMARY

ITEM	Actuals 2018-2019 Summary	Estimated 2019-2020 Actuals	Tentative 2020-2021 Summary	Approved 2020-2021 Budget
Unrestricted Operating Fund	\$41,977,186	\$43,247,430	\$46,813,178	\$0
One Mill Fund	1,966,246	1,912,523	2,844,434	0
Unrestricted & One Mill Fund	\$43,943,432	\$45,159,953	\$49,657,612	\$0
Auxiliary Fund	\$3,769,672	\$3,706,072	\$4,936,921	\$0
Restricted Fund	12,187,247	13,626,377	15,675,047	0
LCCC Current Fund Budget	\$59,900,351	\$62,492,402	\$70,269,580	\$0
Endowment Fund	\$698,828	\$629,950	\$500,000	\$0
Plant & Construction Fund	9,442,742	5,392,110	22,560,632	0
	\$10,141,570	\$6,022,060	\$23,060,632	\$0
Total LCCC Budget	\$70,041,921	\$68,514,462	\$93,330,212	\$0

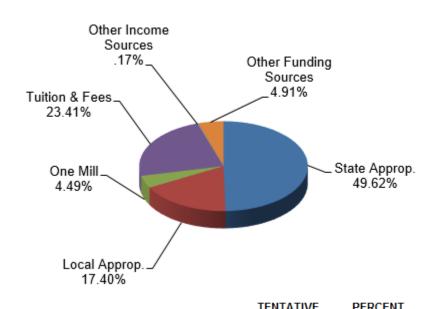
# LARAMIE COUNTY COMMUNITY COLLEGE

#### **FY2019-2020 REVENUES**

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ITEM	ESTIMATED 2019-2020 ACTUALS	PERCENT OF BUDGET	
Revenues			
State Appropriations	\$ 24,023,840	50.74%	
Local Appropriations	9,362,906	19.77%	
One Mill	2,340,727	4.94%	
Tuition & Fees	11,423,059	24.12%	
Other Income Sources	199,971	0.42%	
Other Funding Sources	0	0.00%	
Total Revenues	\$ 47,350,503	100.00%	

#### **FY2020-2021 REVENUES**



ITEM	2020-2021 BUDGET	OF BUDGET
Revenues		
State Appropriations	\$ 24,638,748	49.62%
Local Appropriations	8,642,755	17.40%
One Mill	2,227,652	4.49%
Tuition & Fees	11,624,138	23.41%
Other Income Sources	82,996	0.17%
Other Funding Sources	2,441,323	4.91%
Total Revenues	\$ 49,657,612	100.00%

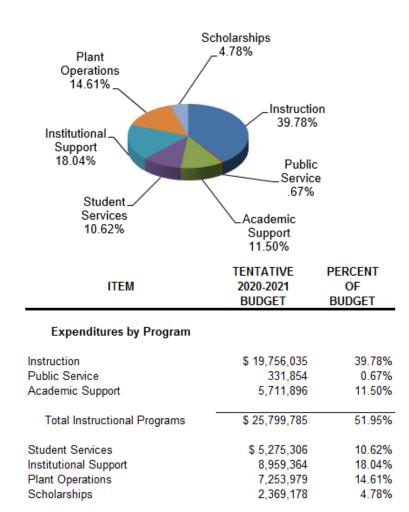
### LARAMIE COUNTY COMMUNITY COLLEGE

#### FY2019-2020 EXPENDITURES BY PROGRAM

#### Scholarships 5.05% Plant Operations 12.19% Instruction 40.84% Institutional\_ Support 18.20% Public Service .63% Student. Academic Services Support 11.33% 11.76%

ITEM	ESTIMATED 2019-2020 ACTUALS	PERCENT OF BUDGET	
Expenditures by Program			
Instruction	\$ 18,445,196	40.84%	
Public Service	282,395	0.63%	
Academic Support	5,310,262	11.76%	
Total Instructional Programs	\$ 24,037,853	53.23%	
Student Services	\$ 5,114,971	11.33%	
Institutional Support	8,218,634	18.20%	
Plant Operations	5,507,106	12.19%	
Scholarships	2,281,389	5.05%	
Total Expenditures by Program	\$ 45,159,953	100.00%	

#### FY2020-2021 EXPENDITURES BY PROGRAM



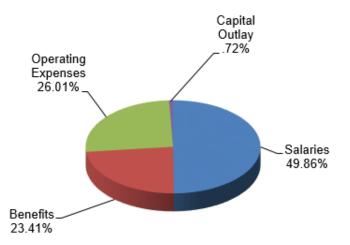
100.00%

\$ 49,657,612

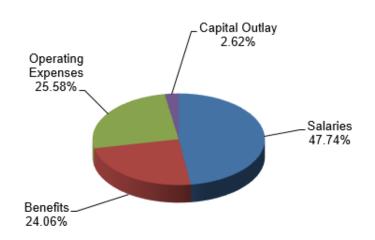
**Total Expenditures by Program** 

### LARAMIE COUNTY COMMUNITY COLLEGE

#### FY2019-2020 EXPENDITURES BY SERIES



#### FY2020-2021 EXPENDITURES BY SERIES



ITEM	ESTIMATED 2019-2020 ACTUALS	PERCENT OF BUDGET
Expenditures by Series		
Salaries	\$ 22,516,263	49.86%
Benefits	10,569,902	23.41%
Operating Expenses	11,744,564	26.01%
Capital Outlay	329,224	0.72%
Total Expenditures by Series	\$ 45,159,953	100.00%

ITEM	TENTATIVE 2020-2021 BUDGET	PERCENT OF BUDGET
Expenditures by Series		
Salaries	\$ 23,707,645	47.74%
Benefits	11,946,861	24.06%
Operating Expenses	12,703,512	25.58%
Capital Outlay	1,299,594	2.62%
Total Expenditures by Series	\$ 49,657,612	100.00%

WYOMING COM	MUNITY COLLEGE SYSTEM	Budget Detail - Unrestricted Operating Fund Revenue				
College:	Laramie County Community College	Actuals 2018-2019	Estimated Actuals 2019-2020	Tentative 2020-2021	Approved 2020-2021	
Revenue						
Tuition, Fees	Credit Tuition, In-State	3,776,271	4,310,686	4,272,528	(	
	Credit Tuition, Out-of-District	1,371,088	1,634,599	1,660,100	(	
	Credit Tuition, Out-State	522,888	545,682	561,140	(	
	Credit Tuition, WUE	1,137,219	1,517,233	1,573,380	(	
	Continuing Education Tuition	599,886	664,728	570,000	(	
	Community Services Tuition	194,500	142,177	205,000	(	
	Student Fees	1,728,307	1,867,104	1,948,396	(	
	Course Fees	728,961	712,717	833,594	(	
	Other Fees	34,947	28,134	0	(	
State	State Aid Appropriation	18,667,216	18,538,034	17,564,007	(	
Appropriations	Supplemental Appropriation	5,277,579	5,485,806	7,074,741	(	
	Other State Revenue	0	0	0	(	
Local	Mill Levy, Four-Mill	6,668,135	8,159,064	7,333,239	(	
Appropriations	Motor Vehicle Fees	1,309,516	1,203,842	1,309,516	(	
	Other Local Revenue	0	0	0	(	
Sales/Service	Instruction	0	0	0	(	
Educational	Research	0	0	0	(	
Activities	Public Service	0	0	0	(	
	Other	0	0	0	(	
Other Sources	Gate Receipts	0	0	0	(	
	Investment Income	235,711	21,053	50,000	(	
	Miscellaneous Deposits	165,990	178,919	32,996	(	
Total Revenue		42,418,215	45,009,776	44,988,637	(	
Other Funding	Carryover	0	0	1,824,541	(	
Sources	Transfers	0	0	0	(	
	Other	0	0	0	(	
Total Other		0	0	1,824,541	(	
Total Operating I	Fund Revenue and Other	42,418,215	45,009,776	46,813,178	(	
VCCC Form 217 (Revie	ewed Feb 2013)			Date Prepared: 0	7/15/20	

W TOMING COM	MUNITY COLLEGE SYSTEM	Budget Detail - Unre	estricted Operating Fu	ına Expenditures	
College:	Laramie County Community College	Actuals 2018-2019	Estimated Actuals 2019-2020	Tentative 2020-2021	Approved 2020-2021
Expenditures by	Program				
nstruction	Salaries	9,719,526	10,149,816	10,831,691	
All Other	Benefits	4,486,794	4,740,468	5,442,673	
	Operating Expenses	2,370,625	2,371,744	2,276,795	
	Capital Outlay	18,896	73,087	78,000	
	Total Expenditures	16,595,842	17,335,115	18,629,159	
nstruction	Salaries	290,450	239,734	311,240	
ontinuing	Benefits	41,251	34,074	37,362	
ducation	Operating Expenses	170,984	279,395	221,398	
	Capital Outlay	2,000	0	9,000	
	Total Expenditures	504,685	553,203	579,000	
nstruction	Salaries	165,342	171,499	184,270	
BE, GED,	Benefits	51,605	69,579	83,290	
SL	Operating Expenses	29,130	38,970	3,800	
	Capital Outlay	0	0	0	
	Total Expenditures	246,077	280,048	271,360	
Research	Salaries	0	0	0	
<del></del> -	Benefits	0	0	0	
	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	
Public Service	Salaries	0	0	0	
II Other	Benefits	0	0	0	
	Operating Expenses	0	0	0	
	Capital Outlay	0	0	0	
	Total Expenditures	0	0	0	
ublic Service	Salaries	186,950	155,583	190,248	
Community	Benefits	48,514	47,654	53,612	
Service	Operating Expenses	61,144	65,393	75,429	
	Capital Outlay	0	0	0	
	Total Expenditures	296,608	268,631	319,289	
cademic	Salaries	2,717,482	2,636,497	2,796,904	
upport	Benefits	1,138,024	1,136,530	1,288,476	
-	Operating Expenses	891,572	838,841	970,360	
	Capital Outlay	3,000	0	0	
	Total Expenditures	4,750,078	4,611,868	5,055,740	
tudent	Salaries	2,505,549	2,862,430	2,898,718	
ervices	Benefits	1,230,580	1,391,157	1,544,256	
	Operating Expenses	901,941	826,384	812,332	
	Capital Outlay	0	0	0	
	Total Expenditures	4,638,071	5,079,971	5,255,306	
stitutional	Salaries	3,786,693	3,954,655	4,136,987	
upport	Benefits	1,760,459	1,870,670	2,085,029	
	Operating Expenses	2,167,841	2,150,158	2,495,036	
	Capital Outlay	5,000	0	0	

WYOMING COM	MUNITY COLLEGE SYSTEM				
Operation/	Salaries	1,831,346	1,890,357	2,007,159	0
Maintenance	Benefits	1,017,385	1,036,073	1,208,219	0
Plant	Operating Expenses	2,265,194	1,881,354	2,201,716	0
	Capital Outlay	0	53,938	200,000	0
	Total Expenditures	5,113,925	4,861,722	5,617,094	0
Scholarships	Salaries	0	0	0	0
and	Benefits	0	0	0	0
	Operating Expenses	2,111,907	2,281,389	2,369,178	0
Fellowships	Capital Outlay	0	0	0	0
	Total Expenditures	2,111,907	2,281,389	2,369,178	0
Total Expenditu	ires	41,977,186	43,247,430	46,813,178	0
Transfers	Mandatory	0	0	0	0
	Non-mandatory	0	0	0	0
	Total Transfers	0	0	0	0
Total Operating	Fund Exp. and Transfers	41,977,186	43,247,430	46,813,178	0
WCCC Form 218 (Re	viewed Feb 2013)			Date Prepared: 07/15/20	)

WYOMING COMMUNITY COLLEGE SYSTEM Budget Detail - Unrestricted Operating Fund Summary					
College:	Laramie County Community College	Actuals 2018-2019	Estimated Actuals 2019-2020	Tentative 2020-2021	Approved 2020-2021
Revenue	Tuition and Fees	10,094,068	11,423,059	11,624,138	0
	State Appropriations	23,944,795	24,023,840	24,638,748	0
	Local Appropriations	7,977,650	9,362,906	8,642,755	0
	Sales & Services/Educ Act.	0	0	0	0
	Other Sources	401,701	199.971	82.996	0
	Total Revenue	42,418,215	45,009,776	44,988,637	0
Other Funding	Carryover	0	0	1,824,541	0
Sources	Transfers	0	0	0	0
	Other	0	0	0	0
	Total Other	0	0	1,824,541	0
Total Operating I	Fund Revenue and Other	42,418,215	45,009,776	46,813,178	0
Expenditures	Instruction	17,346,604	18,168,366	19,479,519	0
by Program	Research	0	0	0	0
	Public Service	296,608	268,631	319,289	0
	Academic Support	4,750,078	4,611,868	5,055,740	0
	Student Services	4,638,071	5,079,971	5,255,306	0
	Institutional Support	7,719,994	7,975,483	8,717,052	0
	Operations and Maint/Plant	5,113,925	4,861,722	5,617,094	0
	Scholarships & Fellowships	2,111,907	2,281,389	2,369,178	0
	Total Expenditures	41,977,186	43,247,430	46,813,178	0
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	0	0	0	0
	Total Transfers	0	0	0	0
Total Oper Fund	Exp. & Tfrs. by Program	41,977,186	43,247,430	46,813,178	0
Expenditures	Salaries	21,203,339	22,060,571	23,357,217	0
by Series	Benefits	9,774,612	10,326,206	11,742,917	0
	Operating Expenses	10,970,338	10,733,627	11,426,044	0
	Capital Outlay	28,896	127,025	287,000	0
	Total Expenditures	41,977,186	43,247,430	46,813,178	0
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	0	0	0	0
	Total Transfers	0	0	0	0
Total Oper Fund	Exp. & Tfrs by Series	41,977,186	43,247,430	46,813,178	0
Net Increase (De	crease)	441,029	1,762,346	0	0
	ewed Feb 2013)			Date Prepared: 0	7/45/00

WYOMING COM	G COMMUNITY COLLEGE SYSTEM Budget Detail - One Mill Fund Revenue				
College:	Laramie County Community College	Actuals 2018-2019	Estimated Actuals 2019-2020	Tentative 2020-2021	Approved 2020-2021
Revenue					
Local	Mill levy	1,667,303	2,039,766	1,872,359	0
Appropriations	Optional Mill	0	0	0	0
	Motor Vehicle Fees	327,379	300,960	355,293	0
	Other Local Revenue	0	0	0	0
Other Sources	Investment Income	0	0	0	0
Total Revenue		1,994,682	2,340,727	2,227,652	0
Other Funding	Carryover	0	0	616,782	0
Sources	Transfers	0	0	0	0
	Other	0	0	0	0
Total Other		0	0	616,782	0
Total One-Mill Re	evenue and Other	1,994,682	2,340,727	2,844,434	O
WCCC Form 217c (Rev	iewed Feb 2013)			Date Prepared: 0	7/15/20

WYOMING COMI	MUNITY COLLEGE SYSTEM	Budget Detail - One	Mill Fund Expenditur	es	
College:	Laramie County Community College	Actuals 2018-2019	Estimated Actuals 2019-2020	Tentative 2020-2021	Approved 2020-2021
Expenditures by	Program				
Instruction	Salaries	46,946	54,025	57,860	0
All Other	Benefits	10,775	17,152	11,698	0
	Operating Expenses	20,978	193,602	127,943	0
	Capital Outlay	47,906	12,052	79,015	0
	Total Expenditures	126,604	276,830	276,516	0
Instruction	Salaries	0	0	0	0
Continuing	Benefits	0	0	0	0
Education	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Instruction	Salaries	0	0	0	0
ABE, GED,	Benefits	0	0	0	0
ESL	Operating Expenses	0	0	0	C
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Research	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	C
	Capital Outlay	0	0	0	C
	Total Expenditures	0	0	0	C
Public Service	Salaries	0	0	0	0
All Other	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay Total Expenditures	0	0	0	0
Public Service	Salaries	15,026	11,851	10,000	0
Community	Benefits	1,149	907	765	0
Service	Operating Expenses	1,466	1,006	1,800	C
	Capital Outlay	0	0	0	(
	Total Expenditures	17,641	13,764	12,565	C
Academic	Salaries	284,873	365,557	282,568	C
Support	Benefits	170,553	203,451	191,481	(
	Operating Expenses	183,738	129,386	182,107	(
	Capital Outlay	0	0	0	(
	Total Expenditures	639,164	698,394	656,156	(
Student	Salaries	0	0	0	C
Services	Benefits	0	0	0	(
	Operating Expenses	0	35,000	20,000	C
	Capital Outlay	0	0	0	0
	Total Expenditures	0	35,000	20,000	0
Institutional	Salaries	0	24,259	0	0
Support	Benefits	0	22,186	0	C
	Operating Expenses	117,101	87,492	105,000	0
		118,143	109,213	137,312	0
	Capital Outlay Total Expenditures	235,244	243,151	242,312	0

	MMUNITY COLLEGE SYSTEM				
Operation/	Salaries	0	0	0	0
Maintenance	Benefits	0	0	0	0
Plant	Operating Expenses	470,208	564,451	840,618	0
	Capital Outlay	477,385	80,934	796,267	0
	Total Expenditures	947,593	645,385	1,636,885	0
Scholarships	Salaries	0	0	0	0
and	Benefits	0	0	0	0
Fellowships	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Total Expenditu	ures	1,966,246	1,912,523	2,844,434	0
Transfers	Mandatory	0	0	0	0
	Non-mandatory	0	0	0	0
	Total Transfers	0	0	0	0
Total One-Mill E	Expenditures and Transfers	1,966,246	1,912,523	2,844,434	0
WCCC Form 218c (Re	eviewed Feb 2013)			Date Prepared: 07/15/20	)

WYOMING COMI	MUNITY COLLEGE SYSTEM	Budget Detail - One	Mill Fund Summary		
College:	Laramie County Community College	Actuals 2018-2019	Estimated Actuals 2019-2020	Tentative 2020-2021	Approved 2020-2021
Revenue	Local Appropriations	1,994,682	2,340,727	2,227,652	0
	Other Sources	0	0	0	0
	Total Revenue	1,994,682	2,340,727	2,227,652	0
Other Funding	Carryover	0	0	616,782	0
Sources	Transfers	0	0	0	0
	Other	0	0	0	0
	Total Other	0	0	616,782	0
Total One-Mill Re	evenue and Other	1,994,682	2,340,727	2,844,434	0
Expenditures	Instruction	126,604	276,830	276,516	0
by Program	Research	0	0	0	0
, ,	Public Service	17,641	13,764	12,565	0
	Academic Support	639,164	698,394	656,156	C
	Student Services	. 0	35,000	20,000	C
	Institutional Support	235,244	243,151	242,312	C
	Operations and Maint/Plant	947,593	645,385	1,636,885	C
	Scholarships & Fellowships	0	0	0	0
	Total Expenditures	1,966,246	1,912,523	2,844,434	0
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	0	0	0	0
	Total Transfers	0	0	0	0
Total One-Mill Ex	кр. & Tfrs. by Program	1,966,246	1,912,523	2,844,434	0
Expenditures	Salaries	346,845	455,692	350,428	0
by Series	Benefits	182,477	243,696	203,944	C
	Operating Expenses	793,491	1,010,937	1,277,468	C
	Capital Outlay	643,434	202,198	1,012,594	C
	Total Expenditures	1,966,246	1,912,523	2,844,434	C
<b>Fransfers</b>	Mandatory Transfers	0	0	0	(
	Non-mandatory Transfers	0	0	0	C
	Total Transfers	0	0	0	C
Total One-Mill Ex	cp. & Tfrs. by Series	1,966,246	1,912,523	2,844,434	C
Net Increase (De	crease)	28,436	428,203	0	0
WCCC Form 216c (Rev	iawad Fab 2013)			Date Prepared: 0	7/15/20

WYOMING COMI	MUNITY COLLEGE SYSTEM	Budget Detail - Aux	iliary Fund Revenue		
College:	Laramie County Community College	Actuals 2018-2019	Estimated Actuals 2019-2020	Tentative 2020-2021	Approved 2020-2021
Revenue					
Sales/Service	Student Center	0	0	0	0
	Food Service	816,388	688,147	1,151,871	0
	Residence Halls	1,334,118	1,148,823	1,762,012	0
	Bookstores	132,534	116,958	115,000	0
	Copy Center	47,823	50,644	47,000	0
	Motor Pool	0	0	0	0
	Early Childhood Center	944,492	648,013	876,056	0
	Other	668,801	447,072	378,335	0
Other Sources	Gate Receipts	0	0	0	0
	Investment Income	0	0	0	0
	Miscellaneous Deposits	0	0	0	0
Total Revenue	·	3,944,156	3,099,657	4,330,274	0
Other Funding	Carryover	0	0	606,647	0
Sources	Transfers	0	0	0	0
	Other	0	0	0	0
Total Other		0	0	606,647	0
Total Auxiliary F	und Revenue and Other	3,944,156	3,099,657	4,936,921	0
WCCC Form 217b (Rev	riewed Feb 2013)			Date Prepared: 0	7/15/20

College:	Laramie County Community College	Actuals 2018-2019	Estimated Actuals 2019-2020	Tentative 2020-2021	Approved 2020-2021
Expenditures by P	rogram				
Student	Salaries	0	0	0	
Student Center	Benefits	0	0	0	
	Operating Expenses	0	0	0	
	Capital Outlay Total Expenditures	0	0	0	
Student Food Service	Salaries Benefits	0	0	0	
-oou service	Operating Expenses	713,984	806,509	1,461,871	
	Capital Outlay	7 13,304	000,303	0,401,071	
	Total Expenditures	713,984	806,509	1,461,871	
		_	_	_	
Student	Salaries	0	0	0	
Bookstore	Benefits Operating Expenses	214 230	130 007	0 315 000	
			139,997 0	315,000 0	
	Total Expenditures	214,239	139,997	315,000	
Student	Salaries	199,939	187,668	416,336	
Housing			57,149	110,151	
			982,970	1,235,525 0	
	Total Expenditures	1,387,715	1,227,787	1,762,012	
•	Salaries		701,384	743,814	
			223,453	174,604	
Center			45,941	54,285	
	Total Expenditures	868,867	970,779	972,703	
			0	0	
Copy Center			0	0	
		-, -	45,699	47,000	
	Total Expenditures	45,482	0 45,699	47,000	
Faculty/Staff	Salaries	0	0	0	
Motor Pool	Benefits	0	0	0	
			0	0	
			0	0	
	i otai ⊏xperiditures	0	U	U	
Salaries   199,939   30   30   30   30   30   30   30	98,520	92,637			
Other			32,579	22,129	
			384,202	263,569	
			0 515,301	0 378,335	
Гotal Expenditures	·	3,769,672	3,706,072	4,936,921	
		,,	,-	, -,-	
Transfers	Mandatory	0	0	0	
	Non-mandatory Total Transfers	0	0	0	
Fotal Auxiliary Fun	d Exp. and Transfers	3,769,672	3,706,072	4,936,921	

WYOMING COM	MUNITY COLLEGE SYSTEM	Budget Detail - Aux	iliary Fund Summary		
College:	Laramie County Community College	Actuals 2018-2019	Estimated Actuals 2019-2020	Tentative 2020-2021	Approved 2020-2021
Revenue	Sales & Services/Auxiliary Enterprises	3,944,156	3,099,657	4,330,274	0
Student Fees	Other Sources	0	0	0	0
	Total Revenue	3,944,156	3,099,657	4,330,274	0
Other Funding	Carryover	0	0	606,647	0
Sources	Transfers	0	0	0	0
	Other	0	0	0	0
	Total Other	0	0	606,647	0
Other		3,944,156	3,099,657	4,936,921	0
Expenditures	Auxiliary Enterprises, Student	3,230,288	3,190,770	4,558,586	0
by Program	Auxiliary Enterprises, Faculty/Staff	539,385	515,301	378,335	0
	Total Expenditures	3,769,672	3,706,072	4,936,921	0
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	0	0	0	0
	Total Transfers	0	0	0	0
Total Auxiliary E	xp. & Tfrs. by Program	3,769,672	3,706,072	4,936,921	0
Expenditures	Salaries	970,163	987,572	1,252,787	0
by Series	Benefits	212,765	313,181	306,884	0
	Operating Expenses	2,586,744	2,405,318	3,377,250	0
	Capital Outlay	0	0	0	0
	Total Expenditures	3,769,672	3,706,072	4,936,921	0
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	0	0	0	0
	Total Transfers	0	0	0	0
Total Auxiliary E	xp. & Tfrs. by Series	3,769,672	3,706,072	4,936,921	0
Net Increase (De	crease)	174,483	(606,414)	0	0
WCCC Form 216b (Rev	iewed Feb 2013)			Date Prepared: 0	7/15/20

WYOMING COMI	MUNITY COLLEGE SYSTEM	GE SYSTEM Budget Detail - Restricted Fund Revenue			
College:	Laramie County Community College	Actuals 2018-2019	Estimated Actuals 2019-2020	Tentative 2020-2021	Approved 2020-2021
Revenue					
	Local Appropriations	0	0	0	0
	Federal Grants and Contracts	10,272,509	10,577,836	12,486,437	0
	State Grants and Contracts	1,735,501	2,755,783	3,081,755	0
	Local Grants and Contracts	58,213	68,947	65,000	0
	Private Gift/Grants/Contracts	18,752	500	41,855	0
Total Revenue		12,084,975	13,403,066	15,675,047	0
Other Funding	Carryover	102,271	0	0	0
Sources	Transfers	0	0	0	0
	Other	0	0	0	0
Total Other		102,271	0	0	0
Total Restricted	Funds Revenue and Other	12,187,246	13,403,066	15,675,047	0
WCCC Form 217e (Rev	viewed Feb 2013)			Date Prepared: 0	7/15/20

WYOMING COM	MUNITY COLLEGE SYSTEM	Budget Detail - Restricted Fund Expenditures			
College:	Laramie County Community College	Actuals 2018-2019	Estimated Actuals 2019-2020	Tentative 2020-2021	Approved 2020-2021
Expenditures by	Program				
Instruction All Other	Salaries Benefits Operating Expenses Capital Outlay Total Expenditures	289,783 118,616 456,103 294,777 1,159,279	308,475 136,566 1,077,625 205,560 1,728,226	617,355 181,867 1,469,719 372,200 2,641,141	0 0 0 0 0
Instruction Continuing Education	Salaries Benefits Operating Expenses Capital Outlay Total Expenditures	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0 0
Instruction ABE, GED, ESL	Salaries Benefits Operating Expenses Capital Outlay Total Expenditures	268,675 51,126 61,055 0 380,855	281,279 55,418 31,523 0 368,220	287,792 51,396 38,423 0 377,611	0 0 0 0 0
Research	Salaries Benefits Operating Expenses Capital Outlay Total Expenditures	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
Public Service All Other	Salaries Benefits Operating Expenses Capital Outlay Total Expenditures	33,832 7,789 20,573 0 62,193	35,010 11,940 10,893 0 57,843	43,039 11,840 10,121 0 65,000	0 0 0 0 0
Public Service Community Service	Salaries Benefits Operating Expenses Capital Outlay Total Expenditures	0 0 0 0	0 0 0 0 0	0 0 0 0	0 0 0 0 0
Academic Support	Salaries Benefits Operating Expenses Capital Outlay Total Expenditures	271,665 130,648 254,059 0 656,372	333,068 156,930 309,262 0 799,260	366,031 166,761 310,351 0 843,143	0 0 0 0 0
Student Services	Salaries Benefits Operating Expenses Capital Outlay Total Expenditures	1,383 106 17,200 0 18,689	0 0 8,500 0 8,500	31,694 2,441 7,720 0 41,855	0 0 0 0 0
Institutional Support	Salaries Benefits Operating Expenses Capital Outlay Total Expenditures	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0 0

WYOMING COM	MUNITY COLLEGE SYSTEM				
Operation/	Salaries	0	0	0	0
Maintenance	Benefits	0	0	0	0
Plant	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Scholarships	Salaries	40,989	64,138	80,000	0
and	Benefits	0	0	0	0
Fellowships	Operating Expenses	9,868,868	10,600,190	11,626,297	0
	Capital Outlay	0	0	0	0
	Total Expenditures	9,909,858	10,664,328	11,706,297	0
Total Expenditures		12,187,247	13,626,377	15,675,047	0
Transfers	Mandatory	0	0	0	0
	Non-mandatory	0	0	0	0
	Total Transfers	0	0	0	0
Auxiliary	Salaries	0	0	0	0
Enterprises	Benefits	0	0	0	0
•	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Transfers	Mandatory Transfers	0	0	0	0
	Non-mandatory Transfers	0	0	0	0
	Total Transfers	0	0	0	0
Total Restricted	Funds Exp. and Tfrs.	12,187,247	13,626,377	15,675,047	0
	viewed Feb 2013)			Date Prepared: 07/15/20	

WYOMING COMMUNITY COLLEGE SYSTEM		Budget Detail - Restricted Fund Summary				
College:	Laramie County Community College	Actuals 2018-2019	Estimated Actuals 2019-2020	Tentative 2020-2021	Approved 2020-2021	
Revenue	Local Appropriations	0	0	0	O	
	Federal Grants and Contracts	10,272,509	10,577,836	12,486,437	0	
	State Grants and Contracts	1,735,501	2,755,783	3,081,755	0	
	Local Grants and Contracts	58,213	68,947	65,000	0	
	Private Gifts/Grants/Contracts	18,752	500	41,855	C	
	Total Revenue	12,084,975	13,403,066	15,675,047	C	
Other Funding	Carryover	102,271	0	0	(	
Sources	Transfers	0	0	0	C	
	Other	0	0	0	(	
	Total Other	102,271	0	0	(	
Total Restricted	Funds Revenue and Other	12,187,246	13,403,066	15,675,047	0	
Expenditures	Instruction	1,540,135	2,096,446	3,018,752	0	
by Program	Research	1,540,133	2,030,440	0,010,732	(	
oy i rogrami	Public Service	62,193	57,843	65,000	(	
	Academic Support	656,372	799,260	843,143	(	
	Student Services	18,689	·	41,855		
		•	8,500	•	(	
	Institutional Support	0	0	0	(	
	Operations and Maint/Plant	0	0	0	(	
	Scholarships & Fellowships Total Expenditures	9,909,858 12,187,247	10,664,328 13,626,377	11,706,297 15,675,047	(	
_						
Transfers	Mandatory Transfers	0	0	0	(	
	Non-mandatory Transfers	0	0	0		
	Total Transfers	0	0	0	(	
Auxiliary	Expenditures	0	0	0	(	
Enterprises	Mandatory Transfers	0	0	0	(	
	Non-mandatory Transfers	0	0	0	(	
	Total Expenditures & Transfers	0	0	0	(	
Total Restricted	Exp. & Tfrs. by Program	12,187,247	13,626,377	15,675,047	(	
Expenditures	Salaries	906,327	1,021,970	1,425,911	(	
by Series	Benefits	308,285	360,854	414,305	(	
• <del>-</del>	Operating Expenses	10,677,858	12,037,994	13,462,631	(	
	Capital Outlay	294,777	205,560	372,200		
	Total Expenditures	12,187,247	13,626,377	15,675,047	(	
Transfers	Mandatory Transfers	0	0	0	(	
	Non-mandatory Transfers	0	0	0	(	
	Total Transfers	0	0	0	(	
Total Restricted Exp. & Tfrs. by Series		12,187,247	13,626,377	15,675,047	(	
Net Increase (Decrease)		(0)	(223,311)	0	0	

WYOMING COMMUNITY COLLEGE SYSTEM		Budget Detail - Endowment Fund Revenue				
College:	Laramie County Community College	Actuals 2018-2019	Estimated Actuals 2019-2020	Tentative 2020-2021	Approved 2020-2021	
Revenue	State Appropriation-Match	40,888	0	30,000	0	
	Investment Income	518,114	1,790,731	0	0	
	Gifts	0	0	0	0	
	Other	0	0	0	0	
Total Revenue		559,002	1,790,731	30,000	0	
Other Funding	Carryover	139,826	0	470,000	0	
Sources	Transfers	0	0	0	0	
	Other	0	0	0	0	
Total Other		139,826	0	470,000	0	
Total Endowmen	t Revenue and Other	698,828	1,790,731	500,000	0	
WCCC Form 217g (Rev	iewed Feb 2013)			Date Prepared: 0	7/15/20	

WYOMING COMMUNITY COLLEGE SYSTEM		Budget Detail - Endowment Fund Expenditures			
College:	Laramie County Community College	Actuals 2018-2019	Estimated Actuals 2019-2020	Tentative 2020-2021	Approved 2020-2021
Expenditures by	Program	2010-2019	2019-2020	2020-2021	2020-2021
Instruction	Salaries	0	0	0	0
All Other	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay Total Expenditures	0	0	0	0
Instruction	Salaries	0	0	0	0
Continuing	Benefits	0	0	0	0
Education	Operating Expenses	0	0	0	0
	Capital Outlay Total Expenditures	0	0	0	0
	Total Experiditures	0	Ü	U	U
Instruction	Salaries	0	0	0	0
ABE, GED,	Benefits	0	0	0	0
ESL	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Research	Salaries	0	0	0	0
	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Public Service	Salaries	0	0	0	0
All Other	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay Total Expenditures	0	0	0	0
	•				
Public Service	Salaries	0	0	0	0
Community	Benefits	0	0	0	0
Service	Operating Expenses	0	0	0	0
	Capital Outlay Total Expenditures	0	0	0	0
	Total Experiances	0	Ü	O .	Ü
Academic	Salaries	0	0	0	0
Support	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay Total Expenditures	0	0	0	0
	Total Expenditures	0	Ü	U	U
Student	Salaries	0	0	0	0
Services	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay Total Expenditures	0	0	0	0
Institutional	Salaries	0	0	0	0
Support	Benefits Operating Expenses	0	0	0	0
	Operating Expenses Capital Outlay	0		0	0
	Total Expenditures	0	0	0	0
	·				

	MUNITY COLLEGE SYSTEM				
Operation/	Salaries	0	0	0	0
Maintenance	Benefits	0	0	0	0
Plant	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Scholarships	Salaries	0	0	0	0
and	Benefits	0	0	0	0
Fellowships	Operating Expenses	698,828	629,950	500,000	0
	Capital Outlay	0	0	0	0
	Total Expenditures	698,828	629,950	500,000	0
Total Expenditu	res	698,828	629,950	500,000	0
Transfers	Mandatory	0	0	0	0
	Non-mandatory Total Transfers	0	0	0	0
	Total Hallsters	U		0	0
Auxiliary	Salaries	0	0	0	0
Enterprises	Benefits	0	0	0	0
	Operating Expenses	0	0	0	0
	Capital Outlay	0	0	0	0
	Total Expenditures	0	0	0	0
Transfers	Mandatory	0	0	0	0
	Non-mandatory	0	0	0	0
	Total Transfers	0	0	0	0
Total Endowme	nt Exp. and Tfrs.	698,828	629,950	500,000	0
WCCC Form 218g (Re	viewed Feb 2013)			Date Prepared: 07/15/2	0

	MUNITY COLLEGE SYSTEM	Budget Detail - End	ownient i una oannie	<b>,</b>	
College:	Laramie County Community College	Actuals 2018-2019	Estimated Actuals 2019-2020	Tentative 2020-2021	Approved 2020-2021
Revenue	State Matching Funds	40,888	0	30,000	0
	Investment Income	518,114	1,790,731	0	0
	Private Gifts/Grants/Contracts	0	0	0	0
	Other	0	0	0	0
	Total Revenue	559,002	1,790,731	30,000	0
Other Funding	Carryover	139,826	0	470,000	O
Sources	Transfers	0	0	0	0
	Other	0	0	0	0
	Total Other	139,826	0	470,000	0
Total Endowmer	nt Revenue and Other	698,828	1,790,731	500,000	0
Expenditures	Instruction	0	0	0	0
by Program	Research	0	0	0	0
	Public Service	0	0	0	C
	Academic Support	0	0	0	C
	Student Services	0	0	0	C
	Institutional Support	0	0	0	C
	Operations & Maint/Plant	0	0	0	C
	Scholarships & Fellowships	698,828	629,950	500,000	C
	Total Expenditures	698,828	629,950	500,000	C
Transfers	Mandatory Transfers	0	0	0	O
	Non-mandatory Transfers	0	0	0	C
	Total Transfers	0	0	0	C
Auxiliary	Expenditures	0	0	0	C
Enterprises	Mandatory Transfers	0	0	0	(
	Non-mandatory Transfers	0	0	0	(
	Total Expenditures and Transfers	0	0	0	C
Total Endowmer	nt Exp. & Tfrs. by Program	698,828	629,950	500,000	C
Expenditures	Salaries	0	0	0	(
by Series	Benefits	0	0	0	(
J, 0000	Operating Expenses	698,828	629,950	500,000	(
	Capital Outlay	030,020	025,550	0	(
	Total Expenditures	698,828	629,950	500,000	(
Transfers	Mandatory Transfers	0	0	0	(
-	Non-mandatory Transfers	0	0	0	(
	Total Transfers	0	0	0	(
Total Endowmer	nt Exp. & Tfrs. by Series	698,828	629,950	500,000	(
Net Increase (De	ecrease)	0	1,160,781	0	0

W FOWING COWI	MUNITY COLLEGE SYSTEM	Budget Detail - Plar	it rulia Revellue		
College:	Laramie County Community College	Actuals 2018-2019	Estimated Actuals 2019-2020	Tentative 2020-2021	Approved 2020-2021
Revenue					
	Student Fees	685,392	727,891	600,000	(
	Debt Service	0	0	0	(
	Federal Appropriations	0	0	0	(
	Local Appropriations	2,052,976	4,162,058	4,408,555	(
	Other investment Income	381,302	0	0	(
	Other/Gifts	3,154,918	450,000	0	(
State	Supplemental Appropriation	4,805,177	2,305,177	9,667,449	(
Appropriations	Contingency Reserve	0	0	0	(
	Interest Income	0	0	0	(
Total Revenue		11,079,765	7,645,126	14,676,004	(
Other Funding	Carryover	0	0	7,884,628	(
Sources	Borrowings-External Agencies	0	0	0	(
	Transfers	0	0	0	(
Total Other		0	0	7,884,628	(
Total Plant Fund	s Revenue and Other	11,079,765	7,645,126	22,560,632	0
VCCC Form 217f (Revi	pwad Fah 2013)			Date Prepared: 0	7/15/20

College:	Laramie County Community College	Actuals 2018-2019	Estimated Actuals 2019-2020	Tentative 2020-2021	Approved 2020-2021
Expenditures by	y Program	2010-2019	2019-2020	2020-2021	2020-2021
	·				
₋and/Bldg	Salaries	0	0	0	C
Acquisition	Benefits	0	0	0	C
	Operating Expenses	0	0	0	C
	Capital Outlay	0	0	0	C
	Total Expenditures	0	0	0	C
New	Salaries	0	0	0	(
Construction	Benefits	0	0	0	(
	Operating Expenses	0	0	0	(
	Capital Outlay	0	2,080,293	9,200,000	(
	Total Expenditures	0	2,080,293	9,200,000	(
Remodeling/	Salaries	0	0	0	(
Renovations	Benefits	0	0	0	(
	Operating Expenses	0	0	0	(
	Capital Outlay	8,209,471	2,371,904	10,594,806	(
	Total Expenditures	8,209,471	2,371,904	10,594,806	(
Debt Service	Salaries	0	0	0	(
	Benefits	0	0	0	(
	Operating Expenses	1,233,271	939,913	2,765,827	(
	Capital Outlay	0	0	0	(
	Total Expenditures	1,233,271	939,913	2,765,827	(
Other	Salaries	0	0	0	(
	Benefits	0	0	0	(
	Operating Expenses	0	0	0	(
	Capital Outlay	0	0	0	(
	Total Expenditures	0	0	0	(
Гotal Expenditu	ires	9,442,742	5,392,110	22,560,632	1
Fransfers Fransfers	Mandatory	0	0	0	
	Non-mandatory	0	0	0	(
	Total Transfers	0	0	0	(
Fatal Dlant Fun	ds Exp. and Transfers	9,442,742	5,392,110	22,560,632	(

College:	Laramie County Community College	Actuals 2018-2019	Estimated Actuals 2019-2020	Tentative 2020-2021	Approved 2020-2021
Revenue	Student Fees	685,392	727,891	600.000	(
	Debt Service	0	0	0	(
	State Appropriations	4,805,177	2,305,177	9,667,449	(
	Federal Appropriations	0	0	0	(
	Tax Revenue	2,052,976	4,162,058	4,408,555	(
	Interest Income	381,302	0	0	(
	Other/Gifts	3,154,918	450.000	0	(
	Total Revenue	11,079,765	7,645,126	14,676,004	(
Other Funding	Carryover	0	0	7,884,628	(
Sources	Borrowing-External Agencies	0	0	0	(
	Transfers	0	0	0	(
	Total Other	0	0	7,884,628	(
Total Plant Fund	Is Revenue and Other	11,079,765	7,645,126	22,560,632	(
Expenditures	Land/Building Acquisition	0	0	0	(
y Program	New Construction	0	2,080,293	9,200,000	
	Remodeling/Renovation	8,209,471	2,371,904	10,594,806	
	Debt Service	1,233,271	939,913	2,765,827	
	Other	. 0	0	0	(
	Total Expenditures	9,442,742	5,392,110	22,560,632	(
<b>Fransfers</b>	Mandatory Transfers	0	0	0	(
	Non-mandatory Transfers	0	0	0	(
	Total Transfers	0	0	0	
otal Plant Fund	ls Exp. & Tfrs. by Program	9,442,742	5,392,110	22,560,632	
Expenditures	Salaries	0	0	0	
y Series	Benefits	0	0	0	
	Operating Expenses	1,233,271	939,913	2,765,827	
	Capital Outlay	8,209,471	4,452,197	19,794,806	
	Total Expenditures	9,442,742	5,392,110	22,560,632	
ransfers	Mandatory Transfers	0	0	0	
	Non-mandatory Transfers	0	0	0	
	Total Transfers	0	0	0	
otal Plant Fund	Is Exp. & Tfrs. by Series	9,442,742	5,392,110	22,560,632	
Net Increase (Decrease)		1,637,023	2,253,015	(0)	(

### LARAMIE COUNTY COMMUNITY COLLEGE Estimated Funds Available FY2021

#### **New Funds:**

State Aid (August 2019 Recapture/Redistribution)-Actual	-\$849,394
Local Appropriation (August 2019 Recapture/Redistribution)-Actual	810,505
State Aid-Estimate (Includes 10% Cut)	-781,590
State Aid (Completion Funding for FY2021)-Estimate (Includes 10% Cut)	-523,333
State Aid (FY2021 One-Time Funds) (Full biennium allocation)	816,650
Business Training Tuition (Estimate)	65,000
Tuition (Estimate)	313,262
Course Fee (Net Increase/Decrease) (Estimate)	25,485

**Subtotal** -\$123,415

Internal Funds: (Positions include Salary and Benefits)

Vacancies/Replacements (FY 2020) \$138,227
Uncommitted Funds Available 336,524
End-of-Year Pull Plan 1,032,672

Subtotal \$1,507,423

**Total Estimated Funds Available for FY2021** 

\$1,384,008

## LARAMIE COUNTY COMMUNITY COLLEGE Proposed Distribution FY2021

Compensation Package:			
Compensation Study (Phase II - First of Five Years) (Salaries and Benefits)		\$0	
Health Insurance Reimbursement Shortfall (One Half of Biennium Amount)		1,044,761	
Market Adjustments (FY2020) (Salaries and Benefits)		119,685	
Employer Retirement Contribution (38.41% of the .25% Employer Portion)		19,959	
Retirees Health Insurance (Two-Year Rate Holiday has ended)		120,485	
Educational Advancements		45,000	<del>-</del>
	Subtotal		\$1,349,890
Academic Affairs			
Continuation of Services:			
Operating Budget		-\$2,353	
Business Training		65,000	
Course Fees (Net Increase/Decrease)		25,485	_
	Subtotal		\$88,132
Student Services			
Continuation of Services:			
Operating Budget		\$14,335	
Scholarships		212,728	
	Subtotal		\$227,063
President			
Continuation of Services:			
Operating Budget		-\$22,262	
	Subtotal		-\$22,262
Albany County Campus			. ,
Continuation of Services:			
Operating Budget		-\$111,370	
	Subtotal	<del>•••••••••••••••••••••••••••••••••••••</del>	-\$111,370
Institutional Effectiveness	oubtotu.		<b>4111,010</b>
Continuation of Services:			
Operating Budget		-\$21,206	
	Subtotal	Ψ21,200	-\$21,206
Administration and Finance	Gubtotai		-ψ21,200
Continuation of Services:			
Operating Budget		-\$126,239	
Operating Budget	Subtotal	Ψ120,200	-\$126,239
	Juniolai		-φ120,239
Total Proposed Distribution			\$1,384,008

# Planned Purchases Over \$60,000 For FY2021

	Estimated Cost
Instruction	
Concurrent Enrollment	\$250,000
Assessment Technologies Institute Services	70,000
Academic Support	
Microsoft Campus Licenses	\$103,133
SMARTnet Maintenance Agreement	107,000
EAB Navigate (Student Success and Pathways)	141,400
Campus Labs (Added module)	68,825
Instructure (Canvas LMS and Portfolio)	103,857
CISCO (5 Networking switches \$10K each, 2 Servers \$14K each, 60 Interior Access Points \$800 each, 3 Exterior Access Points \$1,300)	129,900
Student Services	
Charter Services for Athletics	\$165,000
Institutional Support	
College Insurance	\$590,618
Audit	60,000
Legal Services	70,400
Maintenance Agreements for Campus Printing Production Copiers	145,000
Physical Plant	
Utilities	\$1,450,859
Gasoline	75,000
Two Mini-vans	70,000

#### LARAMIE COUNTY COMMUNITY COLLEGE RESTRICTED FUND -- DETAIL FY2019-2021

FEDERAL GRANTS & CONTRACTS	FY2019 Budget	FY2020 Budget	FY2021 Budget
PELL	\$5,000,000	\$4,500,000	\$4,500,000
Direct Loans	7,000,000	6,000,000	5,500,000
CARES ACT	0	0	750,000
TRIO-SSS	275,000	228,000	254,732
College Work Study	82,727	80,000	80,000
SEOG	86,216	81,602	88,015
Expanding Community College Apprenticeships	0	0	108,937
TOTAL FEDERAL GRANTS AND CONTRACTS	\$12,443,943	\$10,889,602	\$11,281,684
FEDERAL GRANTS & CONTRACTS PASSED THROUGH OTHER AGENCIES			
Educating Toward Economic Diversity	\$940,000	\$600,000	\$277,471
GEAR UP	350,000	380,700	380,700
Perkins Allocation	339,416	353,000	288,155
ABE	179,369	110,951	123,427
INBRE	40,000	40,000	50,000
LYFE	24,000	24,000	25,000
EL/Civics	25,000	60,000	60,000
TOTAL FED. GRANTS/CONTRACTS PASSED THROUGH OTHER AGENCIES	\$1,897,785	\$1,568,651	\$1,204,753
STATE GRANTS & CONTRACTS			
Hathaway Scholarship Fund	\$1,025,000	\$1,025,000	\$1,000,000
WYIN State Nursing Loan	85,000	150,000	150,000
Higher Education Endowment	263,781	270,223	292,379
State ABE Contribution	200,000	169,196	169,196
State EL/Civics	10,000	0	0
Corrections	0	0	15,528
Library Materials Funding	200,000	175,000	175,000
HVAC	0	0	30,069
Plumbing	0	0	5,383
Wyoming Works-CDL Program	0	0	227,400
Wyoming Works-Production Technician	0	0	216,800
Other for FY 2020-2021	800,000	800,000	800,000
TOTAL STATE GRANTS & CONTRACTS	\$2,583,781	\$2,589,419	\$3,081,755
LOCAL GRANTS & CONTRACTS			
WCBEA	\$65,000	\$40,000	\$65,000
TOTAL PUBLIC GRANTS & CONTRACTS	\$65,000	\$40,000	\$65,000
PRIVATE GRANTS & CONTRACTS			
FAFSA First Campaign Project	\$42,000	\$42,000	\$41,855
TOTAL PUBLIC GRANTS & CONTRACTS	\$42,000	\$42,000	\$41,855
TOTAL RESTRICTED FUND REVENUES	\$17,032,509	\$15,129,672	\$15,675,047
i o ,	·	·	\$41,

# LARAMIE COUNTY COMMUNITY COLLEGE Plant Fund Projects FY2020-2021

FY2020-2021 Major Maintenance Project Recommendations	<b>Estimate</b>	
Campus-wide Fire Alarm System Upgrades	\$600,000	
Arp/Education & Enrichment Center/Administration - LED Lighting Upgrade	568,832	
Administration and Associated Links - Roof Replacement	450,000	
Crossroads - Multi-zone HVAC Replacement	350,000	
Emergency Power Upgrades (EEC Generator Replacement, Add Circuits)	260,000	
Science - Fume Hood Controls and Ductwork/HVAC Upgrades	250,000	
Auto Tech/Agriculture Stalls - Restroom Renovation/ADA Upgrades	250,000	
Career & Technical/Auto Body/Auto Tech/Science - BAS Replacement	185,000	
Auto Body - Infrared Heater Replacement	50,000	_
	\$2,963,832	
In-Progress Major Maintenance Projects		
Business & Technology - Exterior Refinish	\$1,400,000	
College Community Center - Replace Roof	400,000	
Training Center - HVAC (air handler) replacement	350,000	*
Utility - Medium Voltage Electrical Cable & Transformer Renewal (Phase 2)	350,000	*
Site - Replace storefronts CCI, Science, Arp, Career & Technical,		
Auto Body, Auto Diesel & Training Center	255,177	*
Plant Operations - Chiller Improvements, Plate & Frame	240,000	
Plant Operations - Boiler Replacement	230,000	*
Fine Arts - Install Fire Suppression (Sprinklers) in Building	200,000	
Utility - Medium Voltage Electrical Cable Renewal (Phase 1)	150,000	
Utility - Balance Tunnel Hydronic Piping	150,000	
Science - Emergency Shower/Eyewash Install	150,000	
Site - Seal Various Building Foundations	125,000	
Central Plant North - Upgrade Tunnel Circulation System	100,000	*
ACC - Repaint Exterior Exposed Steel	30,000	-
	\$4,130,177	
FY2020-2021 Minor Maintenance Project Recommendations		
Site - Enlarge/Resurface Parking Lot E (Arp)	\$391,000	
Site - Asphalt/Concrete/Striping, 2020	85,000	
Site - Landscape Improvements, Education & Enrichment Center	76,000	**
	\$552,000	•

<sup>\*</sup> denotes project in "red" buildings from master plan

<sup>\*\*</sup> denotes projects in Building Forward Plan 2012-2020

### LARAMIE COUNTY COMMUNITY COLLEGE 2020-2021 Student Activity Fee Allocations Summary

Student Organization	2021	Allocated	%	Rationale
Ottasiii Oigaiii_aiioii	Request	7 0 0 0 1 0 0	Allocated	ranonale
Block and Bridle	\$5,322.00	\$4,122.00	77%	-200 (50 per student) cut for travel -1000 cut for Pathways focused etiquette dinner. This activity is focused on a Pathways group for a very specific student population versus the general student body.
Collegiate Music Association	\$17,004.60	\$11,584.60	83%	-Kansas City trip was cut to four students (conference trips for all student groups were cut down to four students)600 cut from All State Conference (50 per student to encourage fundraising) -1000 cut from Greeley Jazz Festival (50 per student) -900 cut from HS Choirs trip (50 per student)
E-Gaming Club	\$8,000.00	\$6,400.00	80%	-cut 1600 to grant funds for 4 gaming computers rather than 5. All groups have been expected to fundraise when asking for a considerable amount, so SGA is asking E-Gaming to fundraise to purchase the 5 <sup>th</sup> computer.
Future Technicians of America	\$14,780.00	\$14,530.00	98%	-250 cut from travel (50 per student)
Phi Theta Kappa	\$29,003.40	\$19,033.40	66%	-Catalyst trip cut to 4 students (conference trips for all student groups cut down to 4 students) -200 cut from catalyst trip (50 per student) -150 cut from honors institute (50 per student) -Summer Leadership Conference cut to 4 students -200 cut from Summer Leadership Conference (50 per student) -200 cut from Honors in Action (50 per student) -Spring Convention cut to 4 students -200 cut from Spring Convention (50 per student)

Radiography Club	\$16,093.00	\$15,093.00	94%	-1000 cut from ACERT Trip (50 per student)
Rotaract Club	\$3,070.00	\$3,070.00	100%	-No travel funds requested, and funds requested for operational costs of student organization were reasonable.
SAFE: Student Alliance for Equality	\$3,200.00	\$3,200.00	100%	-No travel funds requested, and funds requested for operational costs of student organization were reasonable.
Student Organization	2020-2021	Allocated	% ^!!aaataa!	Rationale
01.31.110.4	Requests	<b>#</b> 0.000.44	Allocated	550 (f T: 4 (50 ( ) )
SkillsUSA	\$12,389.44	\$9,639.44	78%	-550 cut from Trip 1 (50 per student)
				-1500 cut from Trip 2 (50 per student)
				-700 cut for Red Blazers, SAFAC policy states that SAFAC funds cannot be used to purchase apparel.
Sanagraphy Club	¢9 240 02	¢7 010 02	96%	-300 cut from trip 1 (50 per student)
Sonography Club	\$8,219.92	\$7,919.92		,
Student American Dental	\$10,623.40	\$6,008.40	57%	-950 cut from trip 1 (50 per student)
Hygienists' Association				-950 cut from trip 2 (50 per student)
(SADHA)				-2715 cut from Trip 4 to bring down to 4 students and 50 per student cut also applied (conference travel for student
				groups cut down to 4 students)
				-If organization needs more funding to take additional
				advisors, they may request more funds through the
				contingency fund process in the fall.
Student Nursing Association	\$7,639.00	\$6,839.00	90%	-200 cut from fall conference (50 per student)
Stadent Haroling / toosolation	ψ1,000.00	φο,σσσ.σσ	0070	-200 cut from spring conference (50 per student)
Student Veterans of America	\$500.00	\$500.00	100%	-No travel funds requested, and funds requested for
	4000.00	4000.00		operational costs of student organization were
				reasonable.
Surgical Technology Club	\$5,806.00	\$5,606.00	97%	-200 cut from trip requested (50 per student)
Tabletop Gaming Club	\$1,100.00	\$1,100.00	100%	-No travel funds requested, and funds requested for
				operational costs of student organization were
				reasonable.
Theatre Club	\$23,564.80	\$22,314.70	95%	-1250 cut from trip (50 per student)

TOTAL AMOUNT OF REQUESTS	\$166,315.56	\$136,960.46	82%	
Amount Available to Allocate (after operational deductions)	(Operation Campostudent Internation Control Co	onal costs of us Activities, Engagement, and Student Government)  AILABLE TO LOCATE TO NT GROUPS: \$210,000	66%	All requests including travel were cut \$50.00 per student, per trip to encourage student orgs to fundraise more. SAFAC policy also states groups are expected to fundraise to help pay for travel.  Conferences or informational trips were cut down to four students and encourage students attending conferences to present information learned to their organizations when they return.  Travel that only requested registration costs within reason and no additional expenses outside of registration costs were not deducted.
Allocated to Contingency Fund		\$72,039.44	23%	
Student Organization	2020-2021 Requests	Allocated	% Allocated	Rationale
Operational Costs Student Enga		nt Cavaramant	and Campi	us Activities
	gement, Stude	ni Governmeni	, and Camp	us Activities.
Campus Activities Board	\$80,000	\$60,000	75%	Funding goes towards programming, food, and giveaways for activities open to the entire student body.
Campus Activities Board  Student Engagement & Diversity			•	Funding goes towards programming, food, and giveaways
Student Engagement &	\$80,000	\$60,000	75%	Funding goes towards programming, food, and giveaways for activities open to the entire student body.  Funding goes towards software such as CORQ app, Campus Involvement, and office supplies to manage

#### LARAMIE COUNTY COMMUNITY COLLEGE FUND BUDGET SUMMARY

ITEM	Actuals	Approved	Estimated	Tentative	Increase/
	2018-2019	2019-2020	2019-2020	2020-2021	Decrease
	Summary	Budget	Actuals	Summary	2020-2021
Unrestricted Operating Fund	\$41,977,186	\$46,042,407	\$43,247,430	\$46,813,178	\$770,771
One Mill Fund	1,966,246	2,521,782	1,912,523	2,844,434	322,652
Unrestricted & One Mill Func	\$43,943,432	\$48,564,189	\$45,159,953	\$49,657,612	\$1,093,423
Auxiliary Fund	\$3,769,672	\$3,952,024	\$3,706,072	\$4,936,921	\$984,897
Restricted Fund	12,187,247	15,129,672	13,626,377	15,675,047	545,375
LCCC Current Fund Budget	\$59,900,351	\$67,645,885	\$62,492,402	\$70,269,580	\$2,623,695
Endowment Fund	\$698,828	\$500,000	\$629,950	\$500,000	\$0
Plant & Construction Fund	9,442,742	22,502,553	5,392,110	22,560,632	58,079
<del>-</del>	\$10,141,570	\$23,002,553	\$6,022,060	\$23,060,632	\$58,079
Total LCCC Budget	\$70,041,921	\$90,648,438	\$68,514,462	\$93,330,212	\$2,681,774

WYOMING COM	MUNITY COLLEGE SYSTEM	Budget Detail - Unres	stricted Operating	Fund Revenue		
College:	Laramie County Community College	Actuals 2018-2019	Budget 2019-2020	Estimated Actuals 2019-2020	Tentative 2020-2021	Increase/Decrease
Revenue		2010 2010	2010 2020	20.0 2020	2020 202.	2020 2021
Tuition, Fees	Credit Tuition, In-State	3,776,271	4,133,578	4,310,686	4,272,528	138,950
,	Credit Tuition, Out-of-District	1,371,088	1,791,516	1,634,599	1,660,100	-131,416
	Credit Tuition, Out-State	522,888	514,256	545,682	561,140	46,884
	Credit Tuition, WUE	1,137,219	1,314,536	1,517,233	1,573,380	258,84
	Continuing Education Tuition	599,886	505,000	664,728	570,000	65,000
	Community Services Tuition	194,500	205,000	142,177	205,000	· (
	Student Fees	1.728.307	1,948,396	1.867.104	1,948,396	(
	Course Fees	728,961	808,109	712,717	833,594	25,485
	Other Fees	34,947	0	28,134	0	(
State	State Aid Appropriation	18,667,216	19,718,324	18,538,034	17,564,007	-2,154,31
Appropriations	Supplemental Appropriation	5,277,579	5,820,181	5,485,806	7,074,741	1,254,56
	Other State Revenue	0	0	0	0	
Local	Mill Levy, Four-Mill	6,668,135	6,593,181	8,159,064	7,333,239	740,05
Appropriations	Motor Vehicle Fees	1,309,516	1,239,069	1,203,842	1,309,516	70,44
	Other Local Revenue	0		0	0	
Sales/Service	Instruction	0	0	0	0	
Educational	Research	0	0	0	0	
Activities	Public Service	0	0	0	0	
	Other	0	0	0	0	
Other Sources	Gate Receipts	0	0	0	0	
	Investment Income	235,711	50,000	21,053	50,000	
	Miscellaneous Deposits	165,990	32,996	178,919	32,996	
Total Revenue		42,418,215	44,674,142	45,009,776	44,988,637	314,495
Other Funding	Carryover	0	1,368,265	0	1,824,541	456,27
Sources	Transfers	0	0	0	0	
	Other	0	0	0	0	
Total Other		0	1,368,265	0	1,824,541	456,27
Total Operating I	Fund Revenue and Other	42,418,215	46,042,407	45,009,776	46,813,178	770,77
						07/15/20

College:	Laramie County Community College	Actuals 2018-2019	Budget 2019-2020	Estimated Actuals 2019-2020	Tentative 2020-2021	Increase/Decrease 2020-2021
Expenditures by	Program					
Instruction	Salaries	9,719,526	10,923,716	10,149,816	10,831,691	-92,025
All Other	Benefits	4,486,794	4,781,676	4,740,468	5,442,673	660,997
	Operating Expenses	2,370,625	2,468,983	2,371,744	2,276,795	-192,188
	Capital Outlay	18,896	80,000	73,087	78,000	-2,000
	Total Expenditures	16,595,842	18,254,375	17,335,115	18,629,159	374,784
Instruction	Salaries	290,450	312,675	239,734	311,240	-1,435
Continuing	Benefits	41,251	41,959	34,074	37,362	-4,597
Education	Operating Expenses	170,984	150,366	279,395	221,398	71,032
	Capital Outlay Total Expenditures	2,000 504,685	505,000	553,203	9,000 579,000	9,000 74,000
Instruction	Salaries	165,342	170,810	171,499	184,270	13,460
ABE, GED,	Benefits	51,605	53,372	69,579	83,290	29,918
ESL	Operating Expenses	29,130 0	44,464 0	38,970 0	3,800 0	-40,66
	Capital Outlay Total Expenditures	246,077	268,646	280,048	271,360	2,71
_		_		_	_	
Research	Salaries	0	0	0	0	(
	Benefits	0	0	0	0	
	Operating Expenses Capital Outlay	0	0	0	0	
	Total Expenditures	0	0	0	0	
	0.1.				•	
Public Service All Other	Salaries Benefits	0	0	0	0	(
All Other	Operating Expenses	0	0	0	0	
	Capital Outlay	0	0	0	0	
	Total Expenditures	0	0	0	0	
Public Service	Salaries	186,950	181,953	155,583	190,248	8,29
Community	Benefits	48,514	48,266	47,654	53,612	5,34
Service	Operating Expenses	61,144	84,359	65,393	75,429	-8,93
	Capital Outlay	0	0	0	0	· (
	Total Expenditures	296,608	314,578	268,631	319,289	4,71
Academic	Salaries	2,717,482	2,770,663	2,636,497	2,796,904	26,24
Support	Benefits	1,138,024	1,218,412	1,136,530	1,288,476	70,06
	Operating Expenses	891,572	972,917	838,841	970,360	-2,55
	Capital Outlay	3,000	0	0	0	_,-,-
	Total Expenditures	4,750,078	4,961,992	4,611,868	5,055,740	93,74
Otroda mt	O-levie-	0.505.540	0.705.000	0.000.400	0.000 7:0	100 ==
Student	Salaries	2,505,549	2,765,963	2,862,430	2,898,718	132,75
Services	Benefits Operating Expenses	1,230,580 901,941	1,395,587 874,791	1,391,157 826,384	1,544,256 812,332	148,669 -62,45
	Capital Outlay	901,941	874,791	826,384 0	0 12,332	-62,45
	Total Expenditures	4,638,071	5,036,341	5,079,971	5,255,306	218,96
nstitutional	Salaries	2 700 000	4,097,215	3,954,655	4 400 007	20.77
nstitutionai Support	Benefits	3,786,693 1,760,459	4,097,215 1,913,590	3,954,655 1,870,670	4,136,987 2,085,029	39,77 171,43
опри с	Operating Expenses	2,167,841	2,719,010	2,150,158	2,495,036	-223,97
	Capital Outlay	5,000	2,719,010	2,130,130	2,495,030	-223,37
	Total Expenditures	7,719,994	8,729,815	7,975,483	8,717,052	-12,76

Operation/	Salaries	1,831,346	2,054,615	1,890,357	2,007,159	-47,456
Maintenance	Benefits	, ,	, ,		, ,	,
		1,017,385	1,094,840	1,036,073	1,208,219	113,379
Plant	Operating Expenses	2,265,194	2,329,921	1,881,354	2,201,716	-128,205
	Capital Outlay	0	335,834	53,938	200,000	-135,834
	Total Expenditures	5,113,925	5,815,210	4,861,722	5,617,094	-198,116
Scholarships	Salaries	0	0	0	0	(
and	Benefits	0	0	0	0	(
	Operating Expenses	2,111,907	2,156,450	2,281,389	2,369,178	212,728
Fellowships	Capital Outlay	0	0	0	0	(
	Total Expenditures	2,111,907	2,156,450	2,281,389	2,369,178	212,728
Total Expenditu	ires	41,977,186	46,042,407	43,247,430	46,813,178	770,771
Transfers	Mandatory	0	0	0	0	(
	Non-mandatory	0	0	0	0	(
	Total Transfers	0	0	0	0	(
Total Operating	Fund Exp. and Transfers	41,977,186	46,042,407	43,247,430	46,813,178	770,77

WYOMING COM	MUNITY COLLEGE SYSTEM	Budget Detail - Unres	stricted Operating	Fund Summary		
College:	Laramie County Community College	Actuals 2018-2019	Budget 2019-2020	Estimated Actuals 2019-2020	Tentative 2020-2021	Increase/Decrease 2020-2021
Revenue	Tuition and Fees	10,094,068	11,220,391	11,423,059	11,624,138	403,747
	State Appropriations	23,944,795	25,538,505	24,023,840	24,638,748	-899,757
	Local Appropriations	7,977,650	7,832,250	9,362,906	8,642,755	810,505
	Sales & Services/Educ Act.	0	0	0	0	C
	Other Sources	401,701	82,996	199,971	82,996	(
	Total Revenue	42,418,215	44,674,142	45,009,776	44,988,637	314,495
Other Funding	Carryover	0	1,368,265	0	1,824,541	456,276
Sources	Transfers	0	0	0	0	(
	Other	0	0	0	0	C
	Total Other	0	1,368,265	0	1,824,541	456,276
Total Operating	Fund Revenue and Other	42,418,215	46,042,407	45,009,776	46,813,178	770,771
Expenditures	Instruction	17,346,604	19,028,021	18,168,366	19,479,519	451,498
by Program	Research	0	0	0	0	. (
	Public Service	296,608	314,578	268,631	319,289	4,71
	Academic Support	4,750,078	4,961,992	4,611,868	5,055,740	93,74
	Student Services	4,638,071	5,036,341	5,079,971	5,255,306	218,96
	Institutional Support	7,719,994	8,729,815	7,975,483	8,717,052	-12,76
	Operations and Maint/Plant	5,113,925	5,815,210	4,861,722	5,617,094	-198,110
	Scholarships & Fellowships	2,111,907	2,156,450	2,281,389	2,369,178	212,72
	Total Expenditures	41,977,186	46,042,407	43,247,430	46,813,178	770,77
Transfers	Mandatory Transfers	0	0	0	0	(
	Non-mandatory Transfers	0	0	0	0	
	Total Transfers	0	0	0	0	(
Total Oper Fund	Exp. & Tfrs. by Program	41,977,186	46,042,407	43,247,430	46,813,178	770,771
Expenditures	Salaries	21,203,339	23,277,610	22,060,571	23,357,217	79,607
by Series	Benefits	9,774,612	10,547,702	10,326,206	11,742,917	1,195,21
•	Operating Expenses	10,970,338	11,801,261	10,733,627	11,426,044	-375,21
	Capital Outlay	28,896	415,834	127,025	287,000	-128,83
	Total Expenditures	41,977,186	46,042,407	43,247,430	46,813,178	770,77
Transfers	Mandatory Transfers	0	0	0	0	
	Non-mandatory Transfers	0	0	0	0	
	Total Transfers	0	0	0	0	1
Total Oper Fund	Exp. & Tfrs by Series	41,977,186	46,042,407	43,247,430	46,813,178	770,77
Net Increase (De	ecrease)	441,029	0	1,762,346	0	0

College:	Laramie County Community College	Actuals 2018-2019	Budget 2019-2020	Estimated Actuals 2019-2020	Tentative 2020-2021	Increase/Decrease
Revenue						
Local	Mill levy	1,667,303	1,627,788	2,039,766	1,872,359	244,571
Appropriations	Optional Mill	0	0	0	0	(
	Motor Vehicle Fees	327,379	355,293	300,960	355,293	(
	Other Local Revenue	0	0	0	0	(
Other Sources	Investment Income	0	0	0	0	(
Total Revenue		1,994,682	1,983,081	2,340,727	2,227,652	244,571
Other Funding	Carryover	0	538,701	0	616,782	78,081
Sources	Transfers	0	0	0	0	,
	Other	0	0	0	0	(
Total Other		0	538,701	0	616,782	78,081
Total One-Mill R	evenue and Other	1,994,682	2,521,782	2,340,727	2,844,434	322,652

College:	Laramie County Community College	Actuals 2018-2019	Budget 2019-2020	Estimated Actuals 2019-2020	Tentative 2020-2021	Increase/Decrease 2020-2021
Expenditures by	Program					
Instruction	Salaries	46,946	58,560	54,025	57,860	-700
All Other	Benefits	10,775	11,411	17,152	11,698	
	Operating Expenses	20,978	185,689	193,602	127,943	
	Capital Outlay Total Expenditures	47,906 126,604	78,027 333,687	12,052 276,830	79,015 276,516	
	rotal Exponditures	120,001	000,001	270,000	270,010	01,171
Instruction	Salaries	0	0	0	0	0
Continuing Education	Benefits Operating Expenses	0 0	0	0	0	0
Education	Capital Outlay	0	0	0	0	
	Total Expenditures	0	0	0	0	
Instruction	Salaries	0	0	0	0	0
ABE, GED,	Benefits	0	0	0	0	0
ESL	Operating Expenses	0	0	0	0	0
	Capital Outlay	0	0	0	0	
	Total Expenditures	0	0	0	0	0
Research	Salaries	0	0	0	0	0
	Benefits	0	0	0	0	0
	Operating Expenses	0	0	0	0	0
	Capital Outlay	0	0	0	0	0
	Total Expenditures	0	0	Ü	0	0
Public Service	Salaries	0	0	0	0	0
All Other	Benefits	0	0	0	0	0
	Operating Expenses Capital Outlay	0	0	0	0	
	Total Expenditures	0	0	0	0	0
Public Service	Salaries	15,026	10,000	11,851	10,000	0
Community	Benefits	1,149	765	907	765	
Service	Operating Expenses	1,466	1,800	1,006	1,800	
	Capital Outlay	0	0	0	0	0
	Total Expenditures	17,641	12,565	13,764	12,565	0
Academic	Salaries	284,873	313,058	365,557	282,568	-30,490
Support	Benefits	170,553	181,804	203,451	191,481	9,677
	Operating Expenses	183,738	237,875	129,386	182,107	-55,768
	Capital Outlay Total Expenditures	639,164	732,737	0 698,394	0 656,156	-76,581
Student	Salaries	0	0	0	0	0
Services	Benefits	0	0	0	0	Ö
•	Operating Expenses	0	35,000	35,000	20,000	
	Capital Outlay	0	0	0	0	C
	Total Expenditures	0	35,000	35,000	20,000	-15,000
Institutional	Salaries	0	0	24,259	0	
Support	Benefits	0	0	22,186	0	0
	Operating Expenses	117,101	107,500	87,492	105,000	
	Capital Outlay	118,143	112,000	109,213	137,312	25,312

Operation/	IMUNITY COLLEGE SYSTEM Salaries	0	0	0	0	0
		0	0	0	0	0
Maintenance	Benefits	0	0	0	0	0
Plant	Operating Expenses	470,208	524,592	564,451	840,618	316,026
	Capital Outlay	477,385	663,701	80,934	796,267	132,566
	Total Expenditures	947,593	1,188,293	645,385	1,636,885	448,592
Scholarships	Salaries	0	0	0	0	0
and	Benefits	0	0	0	0	0
Fellowships	Operating Expenses	0	0	0	0	0
	Capital Outlay	0	0	0	0	0
	Total Expenditures	0	0	0	0	0
Total Expenditu	ıres	1,966,246	2,521,782	1,912,523	2,844,434	322,652
Transfers	Mandatory	0	0	0	0	0
	Non-mandatory	0	0	0	0	0
	Total Transfers	0	0	0	0	0
Total One-Mill E	expenditures and Transfers	1,966,246	2,521,782	1,912,523	2,844,434	322,652
VCCC Form 218c (Re	aviawed Feb 2013)				Date Prepared: 07/15	5/20

WYOMING COM	MUNITY COLLEGE SYSTEM	Budget Detail - One I	Mill Fund Summar	у		
College:	Laramie County Community College	Actuals 2018-2019	Budget 2019-2020	Estimated Actuals 2019-2020	Tentative 2020-2021	Increase/Decrease 2020-2021
Revenue	Local Appropriations	1,994,682	1,983,081	2,340,727	2,227,652	244,571
	Other Sources	0	0	0	0	, (
	Total Revenue	1,994,682	1,983,081	2,340,727	2,227,652	244,571
Other Funding	Carryover	0	538,701	0	616,782	78,08
Sources	Transfers	0	0	0	0	,
	Other	0	0	0	0	(
	Total Other	0	538,701	0	616,782	78,08
Total One-Mill R	evenue and Other	1,994,682	2,521,782	2,340,727	2,844,434	322,652
Expenditures	Instruction	126,604	333,687	276,830	276,516	-57.17 <sup>2</sup>
y Program	Research	0	0	0	0	
, ,	Public Service	17,641	12,565	13,764	12,565	
	Academic Support	639,164	732,737	698,394	656,156	-76,58
	Student Services	0	35,000	35,000	20,000	-15,00
	Institutional Support	235,244	219,500	243,151	242,312	22,81
	Operations and Maint/Plant	947,593	1,188,293	645,385	1,636,885	
	Scholarships & Fellowships	0	0	0	0	
	Total Expenditures	1,966,246	2,521,782	1,912,523	2,844,434	322,652
Transfers	Mandatory Transfers	0	0	0	0	(
	Non-mandatory Transfers	0	0	0	0	
	Total Transfers	0	0	0	0	(
Total One-Mill E	xp. & Tfrs. by Program	1,966,246	2,521,782	1,912,523	2,844,434	322,652
Expenditures	Salaries	346,845	381,618	455,692	350,428	-31,190
y Series	Benefits	182,477	193,980	243,696	203,944	9,96
•	Operating Expenses	793,491	1,092,456	1,010,937	1,277,468	185,01
	Capital Outlay	643,434	853,728	202,198	1,012,594	158,86
	Total Expenditures	1,966,246	2,521,782	1,912,523	2,844,434	322,652
<b>Fransfers</b>	Mandatory Transfers	0	0	0	0	
	Non-mandatory Transfers	0	0	0	0	
	Total Transfers	0	0	0	0	(
Γotal One-Mill Ε	xp. & Tfrs. by Series	1,966,246	2,521,782	1,912,523	2,844,434	322,65
Net Increase (De	ecrease)	28,436	0	428,203	0	0

WYOMING COMI	MUNITY COLLEGE SYSTEM	Budget Detail - Auxili	iary Fund Revenue	9		
College:	Laramie County Community College	Actuals 2018-2019	Budget 2019-2020	Estimated Actuals 2019-2020	Tentative 2020-2021	Increase/Decrease
Revenue						
Sales/Service	Student Center	0	0	0	0	(
	Food Service	816.388	915,524	688,147	1,151,871	236,34
	Residence Halls	1.334.118	1,469,719	1,148,823	1,762,012	,
	Bookstores	132,534	115.000	116.958	115.000	,
	Copy Center	47,823	47,000	50,644	47,000	
	Motor Pool	0	0	0	0	
	Early Childhood Center	944,492	996,142	648,013	876,056	-120,08
	Other	668,801	368,639	447,072	378,335	,
Other Sources	Gate Receipts	0	0	0	0	
	Investment Income	0	0	0	0	
	Miscellaneous Deposits	0	0	0	0	
Total Revenue	•	3,944,156	3,912,024	3,099,657	4,330,274	418,25
Other Funding	Carryover	0	40,000	0	606,647	566,64
Sources	Transfers	0	0	0	0	
	Other	0	0	0	0	
Total Other		0	40,000	0	606,647	566,64
Total Auxiliary F	und Revenue and Other	3,944,156	3,952,024	3,099,657	4,936,921	984,89
WCCC Form 217b (Rev	gewed Eeb 2013)				Date Prepared:	07/15/20

College:	Laramie County Community College	Actuals	Budget	Estimated Actuals	Tentative	Increase/Decreas
Expenditures by P	rogram	2018-2019	2019-2020	2019-2020	2020-2021	2020-2021
Student	Salaries	0	0	0	0	
Student Center	Benefits	0	0	0	0	
	Operating Expenses Capital Outlay	0	0	0	0	
	Total Expenditures	0	0	0	0	
Student	Salaries	0	0	0	0	
ood Service	Benefits	0	0	0	0	540.0
	Operating Expenses Capital Outlay	713,984 0	915,524 0	806,509 0	1,461,871 0	546,34
	Total Expenditures	713,984	915,524	806,509	1,461,871	546,34
Student	Salaries	0	0	0	0	
Bookstore	Benefits	0	0	0	0	
	Operating Expenses Capital Outlay	214,239 0	155,000 0	139,997 0	315,000 0	,
	Total Expenditures	214,239	155,000	139,997	315,000	
Student	Salaries	199,939	198,183	187,668	416,336	218,15
Housing	Benefits	44,881	45,687	57,149	110,151	64,40
	Operating Expenses	1,142,895	1,225,849	982,970	1,235,525	
	Capital Outlay Total Expenditures	0 1,387,715	1,469,719	0 1,227,787	1,762,012	
Student Early	Salaries	666,991	743,813	701,384	743,814	
Childhood	Benefits	145,686	170,642	223,453	174,604	3,9
Center	Operating Expenses Capital Outlay	56,190 0	81,687 0	45,941 0	54,285 0	
	Total Expenditures	868,867	996,142	970,779	972,703	
Faculty/Staff	Salaries	0	0	0	0	
Copy Center	Benefits	0	0	0	0	
	Operating Expenses Capital Outlay	45,482 0	47,000 0	45,699 0	47,000 0	
	Total Expenditures	45,482	47,000	45,699	47,000	
-aculty/Staff	Salaries	0	0	0	0	
Motor Pool	Benefits	0	0	0	0	
	Operating Expenses Capital Outlay	0	0	0	0	
	Total Expenditures	0	0	0	0	
Faculty/Staff	Salaries	103,234	94,034	98,520	92,637	
Other	Benefits	22,197	21,833	32,579	22,129	
	Operating Expenses Capital Outlay Total Expenditures	413,953 0 539,385	252,772 0 368,639	384,202 0 515,301	263,569 0 378,335	
Fotal Expenditures	·	,	3,952,024	3,706,072	4,936,921	984,89
otal Expenditures	•	3,769,672	3,952,024	3,700,072	4,930,921	904,88
Transfers	Mandatory Non-mandatory	0	0	0	0	
	Total Transfers	0	0	0	0	
Catal Assellant Com	nd Exp. and Transfers	3,769,672	3,952,024	3,706,072	4,936,921	984,89

College:	Laramie County Community College	Actuals 2018-2019	Budget 2019-2020	Estimated Actuals 2019-2020	Tentative 2020-2021	Increase/Decrease 2020-2021
Revenue	Sales & Services/Auxiliary Enterprises	3,944,156	3,912,024	3,099,657	4,330,274	418,250
Student Fees	Other Sources	0	0	0	0	0
	Total Revenue	3,944,156	3,912,024	3,099,657	4,330,274	418,250
Other Funding	Carryover	0	40,000	0	606,647	566,647
Sources	Transfers	0	0	0	0	0
	Other	0	0	0	0	0
	Total Other	0	40,000	0	606,647	566,647
Total Auxiliary R	evenue and Other	3,944,156	3,952,024	3,099,657	4,936,921	984,897
Expenditures	Auxiliary Enterprises, Student	3,230,288	3,583,385	3,190,770	4,558,586	975,201
by Program	Auxiliary Enterprises, Faculty/Staff	539,385	368,639	515,301	378,335	9,696
	Total Expenditures	3,769,672	3,952,024	3,706,072	4,936,921	984,897
Transfers	Mandatory Transfers	0	0	0	0	C
	Non-mandatory Transfers	0	0	0	0	0
	Total Transfers	0	0	0	0	C
Total Auxiliary E	xp. & Tfrs. by Program	3,769,672	3,952,024	3,706,072	4,936,921	984,897
Expenditures	Salaries	970,163	1,036,030	987,572	1,252,787	216,757
by Series	Benefits	212,765	238,162	313,181	306,884	68,722
	Operating Expenses	2,586,744	2,677,832	2,405,318	3,377,250	699,418
	Capital Outlay	0	0	0	0	C
	Total Expenditures	3,769,672	3,952,024	3,706,072	4,936,921	984,897
Transfers	Mandatory Transfers	0	0	0	0	C
	Non-mandatory Transfers	0	0	0	0	C
	Total Transfers	0	0	0	0	C
Γotal Auxiliary Ε	xp. & Tfrs. by Series	3,769,672	3,952,024	3,706,072	4,936,921	984,897
Net Increase (De	ecrease)	174,483	0	(606,414)	0	0

WYOMING COM	MUNITY COLLEGE SYSTEM	Budget Detail - Restricted Fund Revenue					
College:	Laramie County Community College	Actuals 2018-2019	Budget 2019-2020	Estimated Actuals 2019-2020	Tentative 2020-2021	Increase/Decrease 2020-2021	
Revenue							
	Local Appropriations	0	0	0	0	C	
	Federal Grants and Contracts	10,272,509	12,458,253	10,577,836	12,486,437	28,184	
	State Grants and Contracts	1,735,501	2,589,419	2,755,783	3,081,755	492,336	
	Local Grants and Contracts	58,213	40,000	68,947	65,000	25,000	
	Private Gift/Grants/Contracts	18,752	42,000	500	41,855	-14	
Total Revenue		12,084,975	15,129,672	13,403,066	15,675,047	545,375	
Other Funding	Carryover	102,271	0	0	0	(	
Sources	Transfers	0	0	0	0	(	
	Other	0	0	0	0	(	
Total Other		102,271	0	0	0	(	
Total Restricted	Funds Revenue and Other	12,187,246	15,129,672	13,403,066	15,675,047	545,375	
WCCC Form 217e (Rev	viewed Feb 2013)				Date Prepared:	07/15/20	

College:	Laramie County Community College	Actuals	Budget	Estimated Actuals	Tentative	Increase/Decreas
		2018-2019	2019-2020	2019-2020	2020-2021	2020-2021
Expenditures by	Program					
nstruction	Salaries	289,783	700,000	308,475	617,355	-82,64
All Other	Benefits	118,616	205,000	136,566	181,867	-23,13
	Operating Expenses Capital Outlay	456,103 294,777	953,000 300,000	1,077,625 205,560	1,469,719 372,200	516,71 72,20
	Total Expenditures	1,159,279	2,158,000	1,728,226	2,641,141	483,14
nstruction	Salaries	0	0	0	0	
Continuing	Benefits	0	0	0	0	
Education	Operating Expenses	0	0	0 0	0	
	Capital Outlay Total Expenditures	0	0	0	0	
nstruction	Salaries	268,675	280,000	281,279	287,792	7,79
ABE, GED,	Benefits	51,126	53,000	55,418	51,396	-1,60
ESL	Operating Expenses	61,055	45,000	31,523	38,423	-6,5
	Capital Outlay Total Expenditures	0 380,855	378,000	0 368,220	<u>0</u> 377,611	-3
	Total Exponditures	000,000	070,000	000,220	017,011	· ·
Research	Salaries	0	0	0	0	
	Benefits	0	0	0	0	
	Operating Expenses	0	0	0	0	
	Capital Outlay Total Expenditures	0	0	0	0	
	l otal Expenditures	0	0	0	0	
Public Service	Salaries	33,832	25,000	35,010	43,039	18,0
All Other	Benefits	7,789	5,000	11,940	11,840	6,8
	Operating Expenses	20,573	43,000	10,893	10,121	-32,8
	Capital Outlay Total Expenditures	0 62,193	73,000	<u>0</u> 57,843	65,000	-8,0
Public Service	Salaries	0	0	0	0	
Community Service	Benefits Operating Expenses	0	0	0 0	0	
service	Capital Outlay	0	0	0	0	
	Total Expenditures	0	0	0	0	
	0.1.	074 005	075 000	000 000	202.224	24.0
Academic	Salaries Benefits	271,665 130,648	275,000	333,068	366,031 166,761	91,0
Support	Operating Expenses	130,648 254,059	150,000 350,000	156,930 309,262	166,761 310,351	16,7 -39,6
	Capital Outlay	254,059	0	0	0	-33,0
	Total Expenditures	656,372	775,000	799,260	843,143	68,1
Student	Salaries	1,383	37,000	0	31,694	-5,3
Services	Benefits	1,363	3,000	0	2,441	-5,3 -5
	Operating Expenses	17,200	19,070	8,500	7,720	-5 -11,3
	Capital Outlay	0	0	0,500	0	. 1,0
	Total Expenditures	18,689	59,070	8,500	41,855	-17,2
nstitutional	Salaries	0	0	0	0	
Support	Benefits	0	0	0	0	
ppoit	Operating Expenses	0	0	0	0	
	Capital Outlay	0	0	0	0	
	Total Expenditures	0	0	0	0	

	MUNITY COLLEGE SYSTEM					
Operation/	Salaries	0	0	0	0	0
Maintenance	Benefits	0	0	0	0	0
Plant	Operating Expenses	0	0	0	0	0
	Capital Outlay	0	0	0	0	0
	Total Expenditures	0	0	0	0	0
Scholarships	Salaries	40,989	80,000	64,138	80,000	0
and	Benefits	0	0	0	0	0
Fellowships	Operating Expenses	9,868,868	11,606,602	10,600,190	11,626,297	19,695
	Capital Outlay	0	0	0	0	0
	Total Expenditures	9,909,858	11,686,602	10,664,328	11,706,297	19,695
Total Expenditures		12,187,247	15,129,672	13,626,377	15,675,047	545,375
Transfers	Mandatory	0	0	0	0	0
	Non-mandatory	0	0	0	0	0
	Total Transfers	0	0	0	0	0
Auxiliary	Salaries	0	0	0	0	0
Enterprises	Benefits	0	0	0	0	0
Ziitoi pi looo	Operating Expenses	0	0	0	0	0
	Capital Outlay	0	0	0	0	0
	Total Expenditures	0	0	0	0	0
Transfers	Mandatory Transfers	0	0	0	0	0
	Non-mandatory Transfers	0	0	0	0	0
	Total Transfers	0	0	0	0	0
Total Restricted	Funds Exp. and Tfrs.	12,187,247	15,129,672	13,626,377	15,675,047	545,375
WCCC Form 218e (Re	eviewed Feb 2013)				Date Prepared: 07/1	5/20

College:	Laramie County Community College	Actuals	Budget	Estimated Actuals	Tentative	Increase/Decrease
College.	Laranne County Community Conlege	2018-2019	2019-2020	2019-2020	2020-2021	2020-2021
Revenue	Local Appropriations	0	0	0	0	(
	Federal Grants and Contracts	10,272,509	12,458,253	10,577,836	12,486,437	28,184
	State Grants and Contracts	1,735,501	2,589,419	2,755,783	3,081,755	492,330
	Local Grants and Contracts	58,213	40.000	68,947	65,000	25,00
	Private Gifts/Grants/Contracts	18,752	42,000	500	41,855	-14
	Total Revenue	12,084,975	15,129,672	13,403,066	15,675,047	545,37
Other Funding	Carryover	102,271	0	0	0	
Sources	Transfers	0	0	0	0	
oourocs	Other	0	0	0	0	
	Total Other	102,271	0	0	0	
Total Restricted	Funds Revenue and Other	12,187,246	15,129,672	13,403,066	15.675.047	545,37
					-,,-	
Expenditures	Instruction	1,540,135	2,536,000	2,096,446	3,018,752	482,75
by Program	Research	0	0	0	0	
	Public Service	62,193	73,000	57,843	65,000	-8,00
	Academic Support	656,372	775,000	799,260	843,143	68,14
	Student Services	18,689	59,070	8,500	41,855	-17,21
	Institutional Support	0	0	0	0	
	Operations and Maint/Plant	0	0	0	0	
	Scholarships & Fellowships	9,909,858	11,686,602	10,664,328	11,706,297	19,69
	Total Expenditures	12,187,247	15,129,672	13,626,377	15,675,047	545,37
Transfers	Mandatory Transfers	0	0	0	0	
	Non-mandatory Transfers	0	0	0	0	
	Total Transfers	0	0	0	0	
Auxiliary	Expenditures	0	0	0	0	
Enterprises	Mandatory Transfers	0	0	0	0	
	Non-mandatory Transfers	0	0	0	0	
	Total Expenditures & Transfers	0	0	0	0	
Total Restricted	Exp. & Tfrs. by Program	12,187,247	15,129,672	13,626,377	15,675,047	545,37
Expenditures	Salaries	906,327	1,397,000	1,021,970	1,425,911	28,91
by Series	Benefits	308,285	416,000	360,854	414,305	-1,69
•	Operating Expenses	10,677,858	13,016,672	12,037,994	13,462,631	445,95
	Capital Outlay	294,777	300,000	205,560	372,200	72,20
	Total Expenditures	12,187,247	15,129,672	13,626,377	15,675,047	545,37
Transfers	Mandatory Transfers	0	0	0	0	
	Non-mandatory Transfers	0	0	0	0	
	Total Transfers	0	0	0	0	
Total Restricted	Exp. & Tfrs. by Series	12,187,247	15,129,672	13,626,377	15,675,047	545,37
Net Increase (De	crease)	(0)	0	(223,311)	0	(

WYOMING COM	MUNITY COLLEGE SYSTEM	Budget Detail - Endo	wment Fund Reve	nue		
College:	Laramie County Community College	Actuals 2018-2019	Budget 2019-2020	Estimated Actuals 2019-2020	Tentative 2020-2021	Increase/Decrease 2020-2021
Revenue	State Appropriation-Match	40,888	0	0	30,000	30,000
	Investment Income	518,114	500,000	1,790,731	0	-500,000
	Gifts	0	0	0	0	0
	Other	0	0	0	0	0
Total Revenue		559,002	500,000	1,790,731	30,000	-470,000
Other Funding	Carryover	139,826	0	0	470,000	470,000
Sources	Transfers	0	0	0	0	0
	Other	0	0	0	0	0
Total Other		139,826	0	0	470,000	470,000
Total Endowmer	nt Revenue and Other	698,828	500,000	1,790,731	500,000	0
WCCC Form 217g (Rev	viewed Feb 2013)				Date Prepared:	07/15/20

College:	Laramie County Community College	Actuals 2018-2019	Budget 2019-2020	Estimated Actuals 2019-2020	Tentative 2020-2021	Increase/Decreas 2020-2021
Expenditures by	Program					
nstruction	Salaries	0	0	0	0	(
All Other	Benefits	0	0	0	0	
	Operating Expenses Capital Outlay	0	0	0	0	
	Total Expenditures	0	0	0	0	
nstruction	Salaries	0	0	0	0	(
Continuing	Benefits	0	0	0	0	(
ducation	Operating Expenses	0	0	0	0	
	Capital Outlay Total Expenditures	0	0	0	0	
nstruction	Salaries	0	0	0	0	
ABE, GED,	Benefits	0	0	0	0	,
SL	Operating Expenses	Ö	0	0	0	
	Capital Outlay	0	0	0	0	
	Total Expenditures	0	0	0	0	
Research	Salaries	0	0	0	0	
	Benefits Operating Expenses	0	0	0	0	
	Capital Outlay	0	0	0	0	
	Total Expenditures	0	0	0	0	
Public Service	Salaries	0	0	0	0	
II Other	Benefits	0	0	0	0	
	Operating Expenses	0	0	0	0	
	Capital Outlay Total Expenditures	0	0	0	0	
ublic Service	Salaries	0	0	0	0	
Community	Benefits	0	0	0	0	
Service	Operating Expenses	0	0	0	0	
	Capital Outlay Total Expenditures	0	0	0	0	
cademic	Salaries	0	0	0	0	
upport	Benefits Operating Expenses	0	0	0	0	
	Operating Expenses Capital Outlay	0	0	0	0	
	Total Expenditures	0	0	0	0	
tudent	Salaries	0	0	0	0	
Services	Benefits	0	0	0	0	
	Operating Expenses	0	0	0	0	
	Capital Outlay Total Expenditures	0	0	0	0	
nstitutional	Salaries	0	0	0	0	
Support	Benefits	0	0	0	0	
	Operating Expenses	0	0	0	0	
	Capital Outlay	0	0	0	0	

Operation/ Maintenance	Salaries Benefits	0	0 0	0	0	0
					0	0
Plant	Operating Expenses	0	0	0	0	0
	Capital Outlay Total Expenditures	0	0	0	0	0
	Total Expenditures	0	U	U	U	Ü
Scholarships	Salaries	0	0	0	0	0
and	Benefits	0	0	0	0	0
Fellowships	Operating Expenses	698,828	500,000	629,950	500,000	0
	Capital Outlay	0	0	0	0	0
	Total Expenditures	698,828	500,000	629,950	500,000	0
Total Expenditu	res	698,828	500,000	629,950	500,000	0
Transfers	Mandatory	0	0	0	0	0
	Non-mandatory	0	0	0	0	0
	Total Transfers	0	0	0	0	0
Auxiliary	Salaries	0	0	0	0	0
Enterprises	Benefits	0	0	0	0	0
	Operating Expenses	0	0	0	0	0
	Capital Outlay	0	0	0	0	0
	Total Expenditures	0	0	0	0	0
Transfers	Mandatory	0	0	0	0	0
	Non-mandatory	0	0	0	0	0
	Total Transfers	0	0	0	0	0
Total Endowme	nt Exp. and Tfrs.	698,828	500,000	629,950	500,000	0
	eviewed Feb 2013)				Date Prepared: 07/15/20	•

College:	Laramie County Community College	Actuals	Budget	Estimated Actuals	Tentative	Increase/Decrease
		2018-2019	2019-2020	2019-2020	2020-2021	2020-2021
Revenue	State Matching Funds	40,888	0	0	30,000	30,000
	Investment Income	518,114	500,000	1,790,731	0	-500,00
	Private Gifts/Grants/Contracts	0	0	0	0	
	Other	0	0	0	0	
	Total Revenue	559,002	500,000	1,790,731	30,000	-470,00
Other Funding	Carryover	139,826	0	0	470,000	470,00
Sources	Transfers	0	0	0	0	
	Other	0	0	0	0	
	Total Other	139,826	0	0	470,000	470,00
Total Endowme	nt Revenue and Other	698,828	500,000	1,790,731	500,000	
Expenditures	Instruction	0	0	0	0	
by Program	Research	0	0	0	0	
	Public Service	0	0	0	0	
	Academic Support	0	0	0	0	
	Student Services	0	0	0	0	
	Institutional Support	0	0	0	0	
	Operations & Maint/Plant	0	0	0	0	
	Scholarships & Fellowships	698,828	500,000	629,950	500,000	
	Total Expenditures	698,828	500,000	629,950	500,000	
Transfers	Mandatory Transfers	0	0	0	0	
	Non-mandatory Transfers	0	0	0	0	
	Total Transfers	0	0	0	0	
Auxiliary	Expenditures	0	0	0	0	
Enterprises	Mandatory Transfers	0	0	0	0	
	Non-mandatory Transfers	0	0	0	0	
	Total Expenditures and Transfers	0	0	0	0	
Total Endowme	nt Exp. & Tfrs. by Program	698,828	500,000	629,950	500,000	
		2	-	2	_	
Expenditures	Salaries	0	0	0	0	
by Series	Benefits Operating Expenses	0 698,828	500,000	629,950	500,000	
	Capital Outlay	698,828 0	500,000	629,950 0	500,000	
	Total Expenditures	698,828	500,000	629,950	500,000	
Tuanafar-		•	2	2	_	
Transfers	Mandatory Transfers	0	0	0	0	
	Non-mandatory Transfers Total Transfers	0	0	0	0	
	Total Transfers	0	0	0	0	
Total Endowme	nt Exp. & Tfrs. by Series	698,828	500,000	629,950	500,000	
Net Increase (De	ecrease)	0	0	1,160,781	0	(

WYOMING COM	MUNITY COLLEGE SYSTEM	Budget Detail - Plant	Fund Revenue			
College:	Laramie County Community College	Actuals 2018-2019	Budget 2019-2020	Estimated Actuals 2019-2020	Tentative 2020-2021	Increase/Decrease 2020-2021
Revenue						
	Student Fees	685,392	580,000	727,891	600,000	20,000
	Debt Service	0	0	0	0	C
	Federal Appropriations	0	0	0	0	(
	Local Appropriations	2,052,976	9,963,049	4,162,058	4,408,555	-5,554,494
	Other investment Income	381,302	0	0	0	(
	Other/Gifts	3,154,918	600,000	450,000	0	-600,000
State	Supplemental Appropriation	4,805,177	9,305,177	2,305,177	9,667,449	362,272
Appropriations	Contingency Reserve	0	0	0	0	(
	Interest Income	0	0	0	0	(
Total Revenue		11,079,765	20,448,226	7,645,126	14,676,004	-5,772,222
Other Funding	Carryover	0	2,054,327	0	7,884,628	5,830,301
Sources	Borrowings-External Agencies	0	0	0	0	(
	Transfers	0	0	0	0	(
Total Other		0	2,054,327	0	7,884,628	5,830,301
Total Plant Fund	s Revenue and Other	11,079,765	22,502,553	7,645,126	22,560,632	58,079
VCCC Form 217f (Rev	iewed Feb 2013)				Date Prepared:	07/15/20

College:	Laramie County Community College	Actuals	Budget 2019-2020	Estimated Actuals	Tentative	Increase/Decreas
		2018-2019	2018-2019	2019-2020	2020-2021	2020-2021
Expenditures by	y Program					
Land/Bldg	Salaries	0	0	0	0	
Acquisition	Benefits	0	0	0	0	
•	Operating Expenses	0	0	0	0	
	Capital Outlay	0	0	0	0	
	Total Expenditures	0	0	0	0	
New	Salaries	0	0	0	0	
Construction	Benefits	0	0	0	0	
	Operating Expenses	0	0	0	0	
	Capital Outlay	0	9,200,000	2,080,293	9,200,000	
	Total Expenditures	0	9,200,000	2,080,293	9,200,000	
Remodeling/	Salaries	0	0	0	0	
Renovations	Benefits	0	0	0	0	
	Operating Expenses	0	0	0	0	
	Capital Outlay	8,209,471	10,571,740	2,371,904	10,594,806	23,06
	Total Expenditures	8,209,471	10,571,740	2,371,904	10,594,806	23,00
Debt Service	Salaries	0	0	0	0	
	Benefits	0	0	0	0	
	Operating Expenses	1,233,271	2,730,813	939,913	2,765,827	35,0
	Capital Outlay	0	0	0	0	
	Total Expenditures	1,233,271	2,730,813	939,913	2,765,827	35,0
Other	Salaries	0	0	0	0	
	Benefits	0	0	0	0	
	Operating Expenses	0	0	0	0	
	Capital Outlay Total Expenditures	0	0	0	0	
Total Expenditu	ures	9,442,742	22,502,553	5,392,110	22,560,632	58,0
. C.a. Expondito		0,112,172	22,002,000	0,002,110	22,000,002	30,0
Transfers	Mandatory	0	0	0	0	
	Non-mandatory Total Transfers	0	0	0	0	
Cotal Plant Fund	ds Exp. and Transfers	9,442,742	22,502,553	5,392,110	22,560,632	58,07

		Budget Detail - Plant	Tunu Summary			
College:	Laramie County Community College	Actuals 2018-2019	Budget 2019-2020	Estimated Actuals 2019-2020	Tentative 2020-2021	Increase/Decrease 2020-2021
Revenue	Student Fees	685,392	580,000	727,891	600,000	20,000
	Debt Service	0	0	0	0	-
	State Appropriations	4,805,177	9,305,177	2,305,177	9,667,449	,
	Federal Appropriations	0	0	0	0	-
	Tax Revenue	2,052,976	9,963,049	4,162,058	4,408,555	
	Interest Income	381,302	0	0	0	ŭ
	Other/Gifts	3,154,918	600,000	450,000	0	000,000
	Total Revenue	11,079,765	20,448,226	7,645,126	14,676,004	-5,772,222
Other Funding	Carryover	0	2,054,327	0	7,884,628	, ,
Sources	Borrowing-External Agencies	0	0	0	0	~
	Transfers	0	0	0	0	· · · · · · · · · · · · · · · · · · ·
	Total Other	0	2,054,327	0	7,884,628	5,830,301
Total Plant Fund	s Revenue and Other	11,079,765	22,502,553	7,645,126	22,560,632	58,079
Expenditures	Land/Building Acquisition	0	0	0	0	0
oy Program	New Construction	0	9,200,000	2,080,293	9,200,000	0
	Remodeling/Renovation	8,209,471	10,571,740	2,371,904	10,594,806	23,066
	Debt Service	1,233,271	2,730,813	939,913	2,765,827	35,014
	Other	0	0	0	0	0
	Total Expenditures	9,442,742	22,502,553	5,392,110	22,560,632	58,079
Fransfers	Mandatory Transfers	0	0	0	0	0
	Non-mandatory Transfers	0	0	0	0	0
	Total Transfers	0	0	0	0	0
Total Plant Fund	s Exp. & Tfrs. by Program	9,442,742	22,502,553	5,392,110	22,560,632	58,079
Expenditures	Salaries	0	0	0	0	0
y Series	Benefits	0	0	0	0	0
	Operating Expenses	1,233,271	2,730,813	939,913	2,765,827	35,014
	Capital Outlay	8,209,471	19,771,740	4,452,197	19,794,806	-,
	Total Expenditures	9,442,742	22,502,553	5,392,110	22,560,632	58,079
Transfers	Mandatory Transfers	0	0	0	0	C
	Non-mandatory Transfers	0	0	0	0	0
	Total Transfers	0	0	0	0	C
Total Plant Fund	s Exp. & Tfrs. by Series	9,442,742	22,502,553	5,392,110	22,560,632	58,079
Net Increase (De	crease)	1,637,023	0	2,253,015	(0)	(0)