

Thank You's...

Shaun Ziegler, Budget Director

Budget Process Advisory Committee (BPAC)

Shaun Ziegler & Dustin Eike Co-Chairs

Nola Rocha Dave Curry Tyler Esp

Daniel Jensen-Ryan Genee Vidakovich Jennifer McCartney

Budget Resource Allocation Committee (BRAC)

Shaun Ziegler & Dustin Eike Co-Chairs

Mark Puev Cindy Henning Seth Robbins
Adrienne Wade Melanie Young Chase Metzler
Stephanie Maas Janine Bangerter Arlene Lester
Tammy Stanford Lacey Shandera



Economic Overview

State & Local Revenue Highlights

Energy in Wyoming

Employment

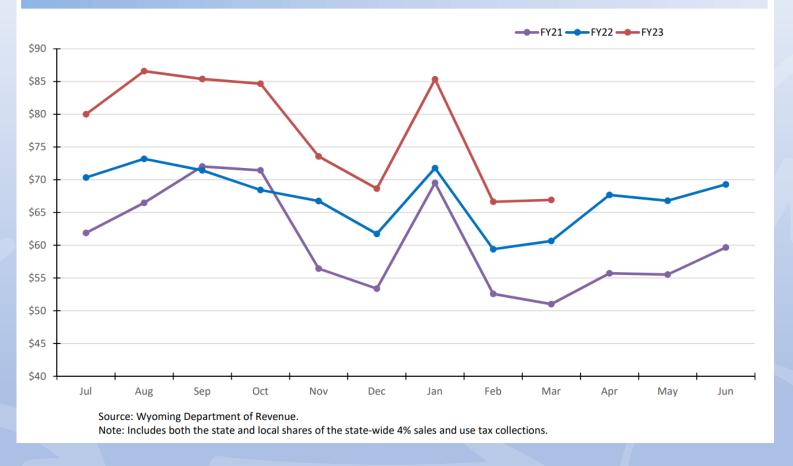
Inflation



State & Local Revenue Highlights



Wyoming 4% Statewide Sales and Use Tax Collections (In Millions of Dollars)

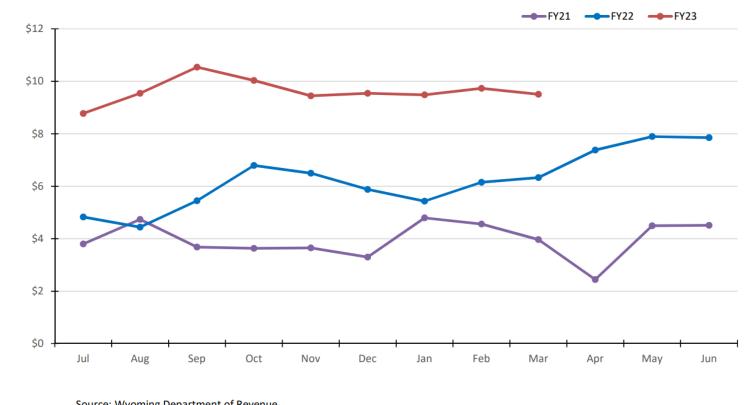


Up 15.6% Over Last Year

Campbell & Converse Counties Up 54.6% (Mining Rebound)



Wyoming 4% Statewide Sales and Use Tax Collections: Mining Sector (In Millions of Dollars)

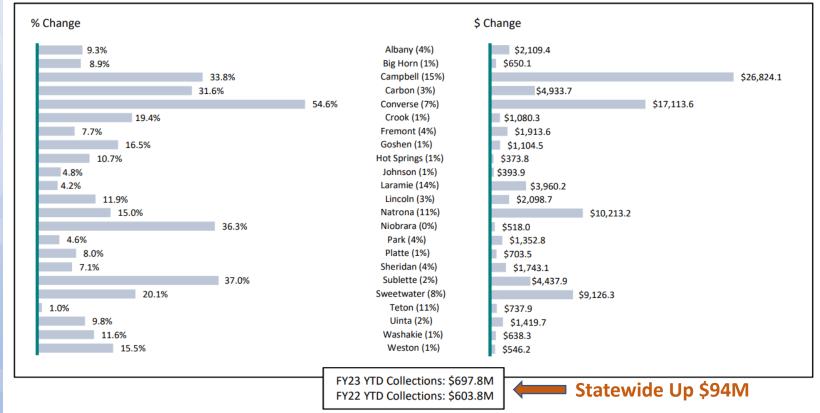


Source: Wyoming Department of Revenue.

Note: Includes both the state and local shares of the state-wide 4% sales and use tax collections.



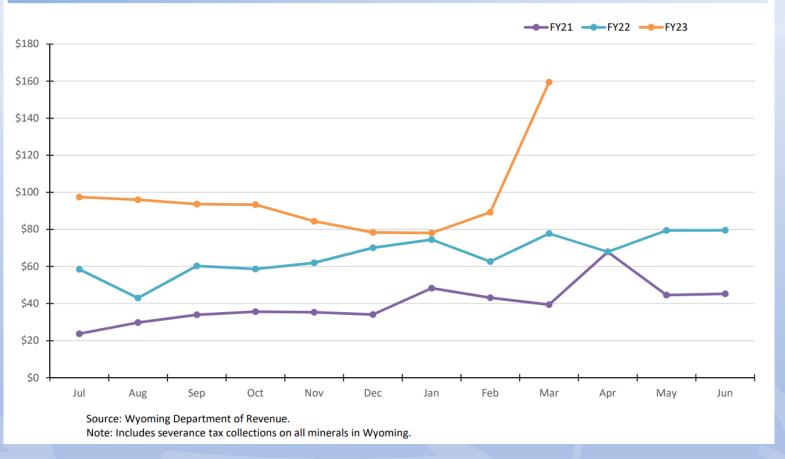
Wyoming 4% Sales and Use Tax Collections by County Change in Percent and Dollars (Thousands)
Fiscal Year-To-Date 2023 vs. Fiscal Year-To-Date 2022: July-March





Laramie County
Up 4.2%

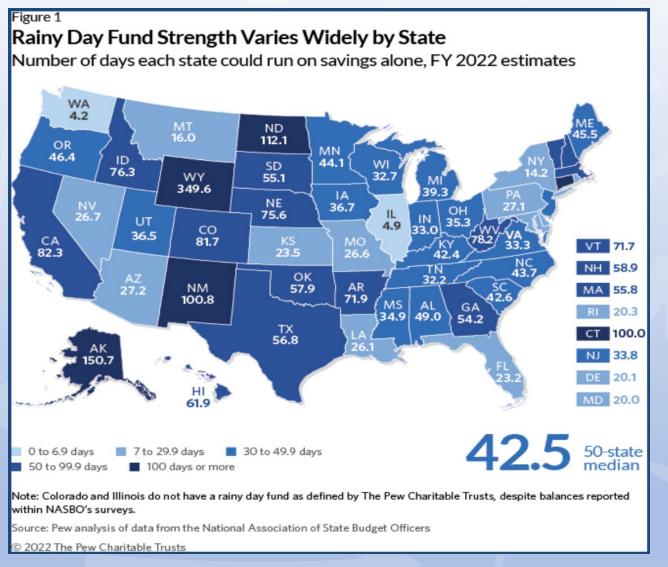
Wyoming Statewide Severance Tax Collections (In Millions of Dollars)



Collections Up
105.1% Statewide

Growth Expected to
Subside Due To
Falling Mineral Prices
(April CREG)

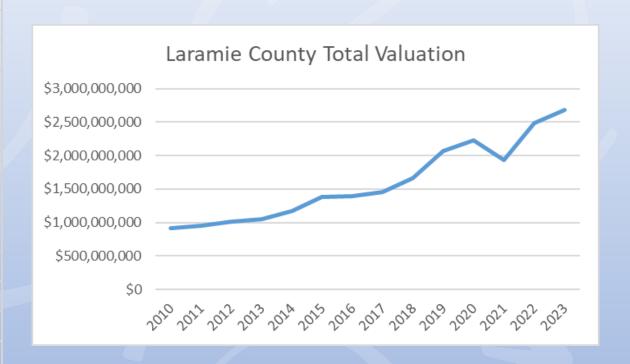






Laramie County Valuations

	/	4	24.21
	Total Valuation	\$ Chg	% Chg
2010	\$908,727,794		
2011	\$951,876,262	43,148,468	4.75%
2012	\$1,007,641,555	55,765,293	5.86%
2013	\$1,046,155,321	38,513,766	3.82%
2014	\$1,166,877,447	120,722,126	11.54%
2015	\$1,384,962,686	218,085,239	18.69%
2016	\$1,391,787,844	6,825,158	0.49%
2017	\$1,449,087,507	57,299,663	4.12%
2018	\$1,664,944,741	215,857,234	14.90%
2019	\$2,071,909,677	406,964,936	24.44%
2020	\$2,223,856,330	151,946,653	7.33%
2021	\$1,930,631,036	(293,225,294)	-13.19%
2022	\$2,480,513,587	549,882,551	28.48%
2023	\$2,680,514,000	200,000,413	8.06%

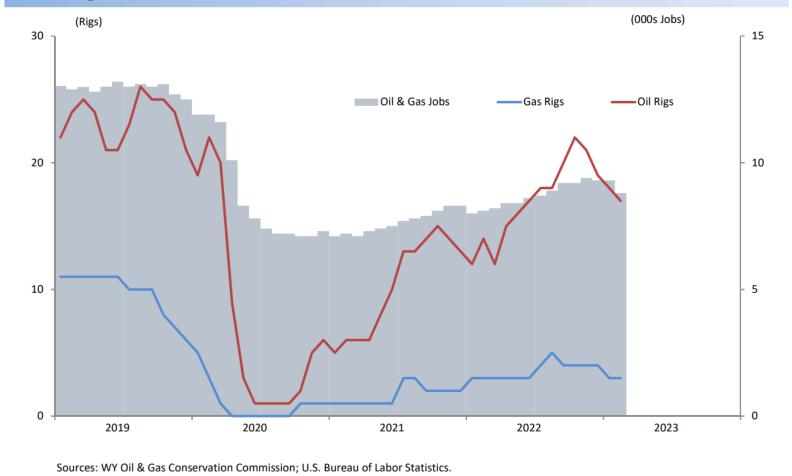




ENERGY IN WYOMING

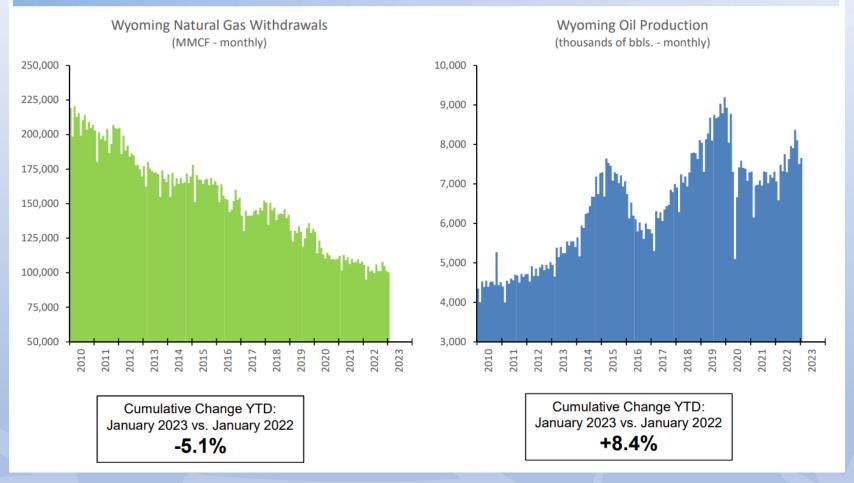


Wyoming Oil & Gas Jobs (through February) and Rig Counts (through March)



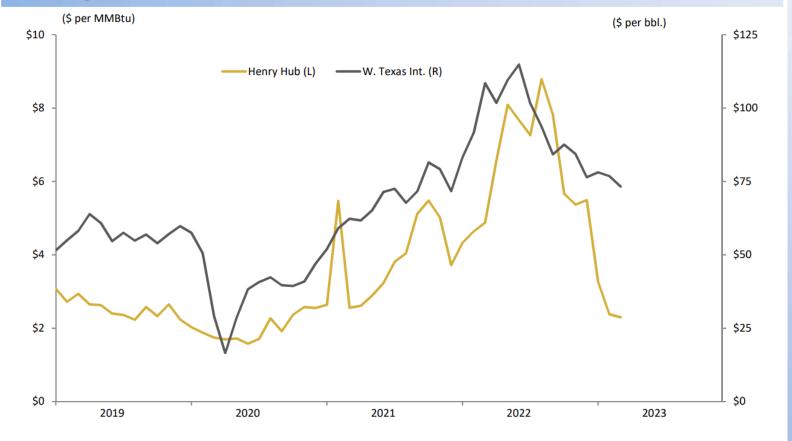


Wyoming Natural Gas and Oil Production (through January 2023)





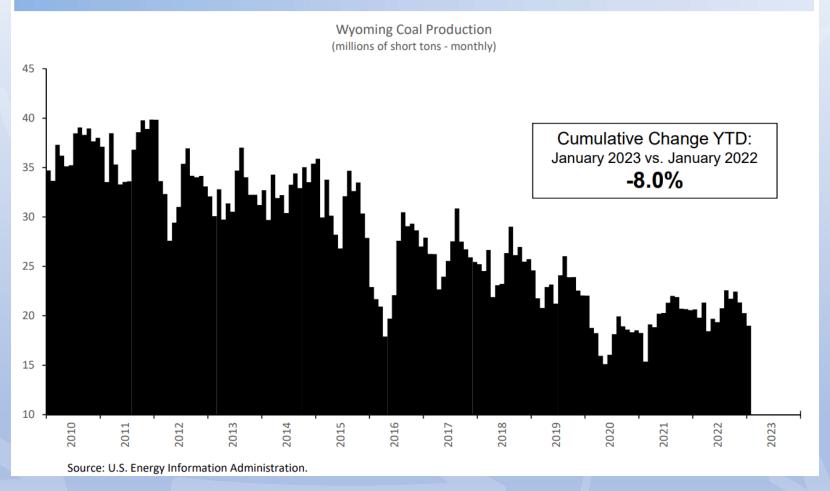
Henry Hub Natural Gas Prices and WTI Crude Oil Prices (through March)



Sources: Natural Gas Intelligence; U.S. Energy Information Administration.



Wyoming Coal Production (through January 2023)

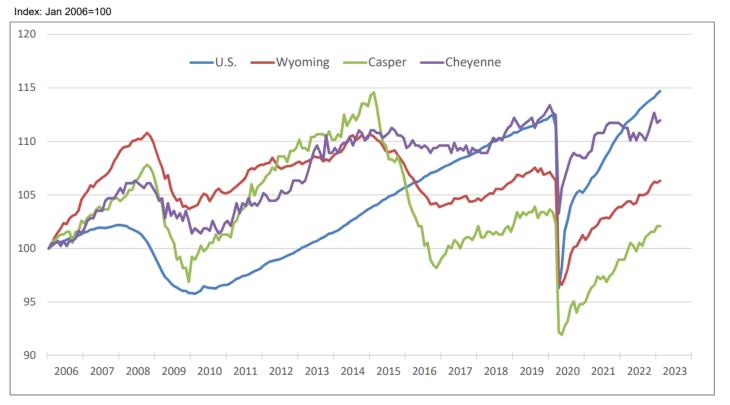




EMPLOYMENT



Nonfarm Employment Index: United States, Wyoming, Casper (MSA), and Cheyenne (MSA) Through February 2023 – Seasonally Adjusted

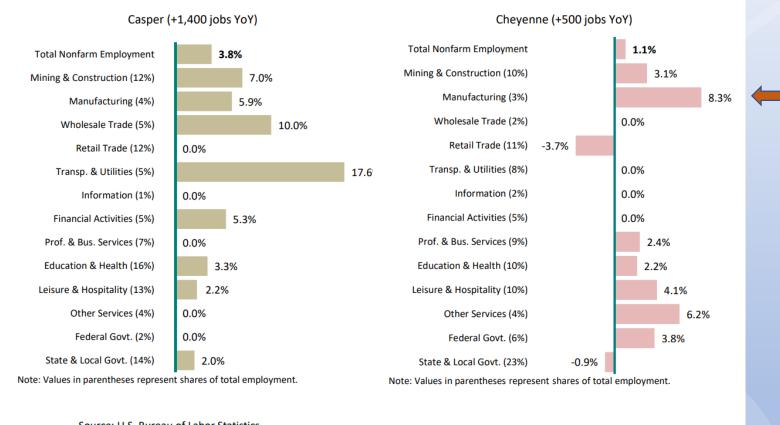


Source: U.S Bureau of Labor Statistics.

Note: MSA stands for Metropolitan Statistical Area. The Casper MSA covers all of Natrona County, while the Cheyenne MSA covers all of Laramie County.



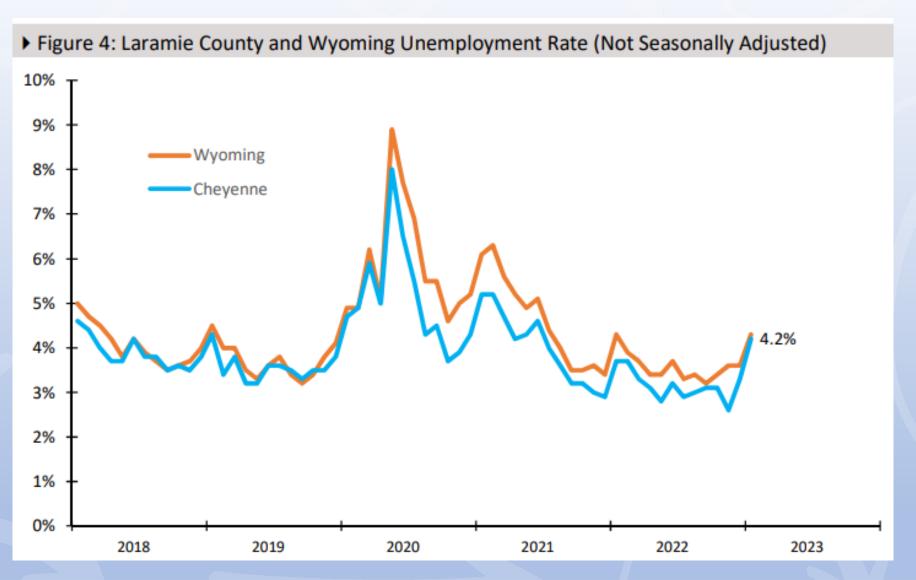
Casper (MSA) & Cheyenne (MSA) Nonfarm Employment Change: February 2023 — Year-over-Year: Not Seasonally Adjusted



Source: U.S. Bureau of Labor Statistics.

Note: The State & Local Government sector includes jobs affiliated with K-12 & higher education and public hospitals.







INFLATION



Consumer Price Index

								<u> </u>
			Statewide	Inflation Rate By	y Region (All Items)):		
	QUARTER:	U.S. CPI*	All Items	Southeast	Southwest	Central	Northeast	Northwest
	4Q16	2.1	0.6	3.1	-0.5	-1.3	-1.2	1.9
	2Q17	1.6	1.1	1.7	1.1	0.2	0.4	2.7
	4Q17	2.1	2.3	2.2	2.9	1.9	1.2	3.9
V	2Q18	2.9	3.3	3.2	1.8	3.6	4.1	3.2
	4Q18	1.9	2.5	1.9	1.0	2.7	4.8	2.3
	2Q19	1.6	2.0	1.7	2.2	2.3	2.3	1.9
	4Q19	2.3	2.2	2.5	1.6	2.3	1.9	2.5
	2Q20	0.6	1.1	1.8	0.2	1.7	-0.2	0.8
	4Q20	1.4	2.0	1.9	1.9	2.7	0.9	2.1
	2Q21	5.4	7.7	7.2	8.9	7.4	8.1	7.6
	4Q21	7.0	9.3	10.2	9.2	7.4	10.4	9.1
	2Q22	9.1	10.1	10.5	10.5	10.0	10.2	9.0
	4Q22	6.5	7.3	7.2	8.2	7.4	6.7	7.0

Southeast: Albany, Carbon, Goshen, Laramie, Niobrara, and Platte counties.

Southwest: Lincoln-Kemmerer, Lincoln-Afton, Sublette, Sweetwater, and Uinta counties.

Central: Converse, Fremont, and Natrona counties.

Northeast: Campbell, Crook, Johnson, Sheridan, and Weston counties.

Northwest: Big Horn, Hot Springs, Park, Teton, and Washakie counties.





Comparative Cost of Living Index by County (Statewide Average = 100)

3 rd Mos	t	_
Expensiv	ve	7

•	Index Number b	y Category:					Recreation &
COUNTY	All Items	Food	Housing	Apparel	Transportation	Medical	Personal Care
Teton	167	111	228	130	108	101	113
Lincoln-Afton	110	101	115	106	105	108	108
Laramie	105	100	113	100	98	91	105
Sublette	101	109	99	116	102	98	98
Sheridan	99	109	97	98	100	102	99
Campbell	99	109	96	100	99	97	102
Albany	98	101	97	112	101	92	95
Converse	97	105	93	94	101	102	97
Lincoln-Kemmerer	96	102	87	101	102	117	105
Park	96	102	91	108	101	97	98
Natrona	95	97	91	91	97	108	97
Johnson	95	117	84	118	103	93	99
Carbon	95	93	89	94	100	122	93
Fremont	95	93	91	94	101	107	93
Crook	94	98	85	84	102	107	106
Sweetwater	93	90	90	86	99	105	97
Uinta	92	83	87	96	100	105	99
Weston	91	108	75	105	102	119	99
Big Horn	88	103	75	96	102	96	98
Hot Springs	88	95	76	101	101	99	100
Niobrara	87	107	72	104	99	96	100
Goshen	87	101	74	100	100	86	104
Washakie	86	93	76	110	102	81	99
Platte	86	92	76	106	101	81	98



Rental Appreciation by County

Fremont \$797 \$744 7.2% \$272 \$275 -1.2% \$1,102 \$1,039 6.1% \$942 \$88 Goshen \$618 \$622 -0.7% NA NA NA NA \$800 \$723 10.7% NA NA Hot Springs \$607 \$615 -1.2% \$369 NA NA \$752 \$673 11.8% NA NA Johnson \$646 \$595 8.5% \$290 \$277 4.8% \$1,234 \$1,109 11.3% \$618 \$60 Laramie \$1,099 \$974 12.9% \$529 \$490 8.1% \$1,639 \$1,508 8.7% \$1,166 \$1,00 Lincoln (Kemmerer) \$695 \$565 23.0% NA NA NA NA NA \$861 \$671 28.4% NA \$601 \$1,025 \$980 4.6% NA NA NA NA NA \$1,412 \$1,369 3.1% NA	42 4.1% 05 7.6% 91 1.9% 43 -2.1%
County 4Q22 4Q21 Change 4Q22 4Q21 AQ21	21 Change 42 4.1% 05 7.6% 91 1.9% 43 -2.1%
Albany \$809 \$779 3.7% \$504 \$475 6.0% \$1,379 \$1,233 \$11.9% \$876 \$8 Big Horn \$566 \$505 \$12.1% NA \$221 NA \$814 \$781 4.2% \$543 \$5 Cambell \$798 \$744 7.2% \$497 \$491 1.2% \$1,380 \$1,219 \$13.3% \$908 \$8 Carbon \$744 \$741 0.4% \$411 \$379 8.3% \$1,043 \$1,039 0.4% \$993 \$998 \$8 Converse \$813 \$752 8.1% \$300 \$281 6.7% \$1,108 \$12.0% \$816 \$7 Crook \$697 \$639 9.2% NA NA NA \$970 \$813 \$9.4% NA NA \$1,048 \$12.0% \$816 \$7 \$744 7.2% \$272 \$275 -1.2% \$1,049 \$1,039 6.1% \$942 \$8 \$8	42 4.1% 05 7.6% 91 1.9% 43 -2.1%
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	25 8.8%
****	NA NA
Sweetwater \$730 \$658 \$1.0% \$499 \$456 \$9.6% \$1,129 \$1,017 \$11.1% \$934 \$8	
Teton \$2,893 \$2,780 4.1% \$850 \$815 4.3% \$3,730 \$3,291 13.3% \$1,547 \$1,4	
Uinta \$826 \$720 14.7% \$337 \$314 7.2% \$951 \$926 2.7% \$826 \$6	
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	NA NA
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Southwest \$794 \$718 10.6% \$473 \$433 9.4% \$1,109 \$1,014 9.3% \$917 \$8	
Central \$849 \$761 11.6% \$396 \$383 3.6% \$1,169 \$1,109 5.5% \$811 \$7	
Northeast \$746 \$701 6.5% \$422 \$409 3.3% \$1,323 \$1,192 11.0% \$837 \$8	
Northwest \$1,350 \$1,290 4.7% \$480 \$448 7.3% \$1,846 \$1,641 12.4% \$977 \$9	
Statewide Average \$918 \$846 8.5% \$450 \$424 6.1% \$1,356 \$1,242 9.2% \$917 \$8	40 9.2%

Campus Housing (includes utilities)

Foundation Hall \$564/month

Blue Hall \$641/month

Gold Hall \$668/month

Regions:

Southeast: Albany, Carbon, Goshen, Laramie, Niobrara, Platte

Southwest: Lincoln (Afton), Lincoln (Kemmerer), Sublette, Sweetwater, Uinta

Central: Converse, Fremont, Natrona

Northeast: Campbell, Crook, Johnson, Sheridan, Weston Northwest: Big Horn, Hot Springs, Park, Teton, Washakie

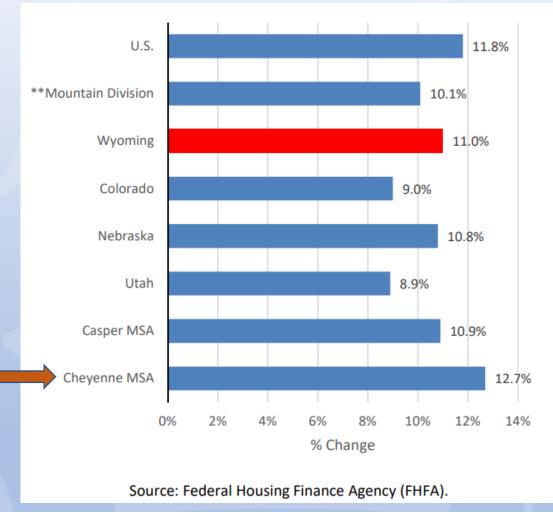
- (1) Two-bedroom, unfurnished, excluding gas and electric.
- (2) Single-wide, including water.
- (3) Two or three-bedroom, single family, excluding gas and electric.
- (4) Two or three-bedroom, including lot rent.

Note: The regional averages are weighted by population within the region.

(NA) - There were too few observations to report the data.



Home Price Appreciation



Federal Reserve Interest Rates

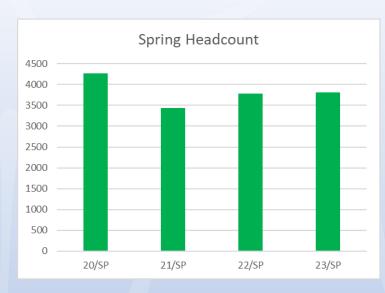




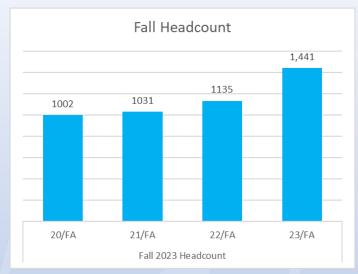
ENROLLMENT

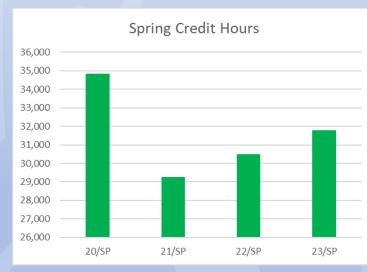


"Same Point-In-Time" Enrollment Data

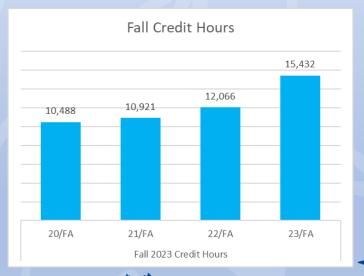














Economic Wrap-Up

Economic Upsides:

• April 27, 2023 WY CREG Report:

Nearly all revenues exceeding forecasted pace

(Note: Severance tax & FMR's revenues expected to slow)

- Local economy is growing substantially
- Rising local unemployment rates may eventually benefit recruiting pools

Economic Downsides:

- Inflation, although slowed, continues to place pressures on employees
- Interest rates remain a concern
- Housing prices & availability impacting recruiting

Enrollment Upside:

Strong Spring 23 + Strong Summer 23 + Current Projected Fall 23 = Growth for FY24



COMMISSION'S RECAPTURE – REDISTRIBUTION PROCESS



2021 Senate File 60 - Tax Deferral Challenge

Allowed producers to "defer" their ad valorem tax payments over 15 Years

Not clear which counties had deferrals & which did not

Provided for loan funding to counties to cover taxes that went deferred

Why is this a challenge?

- Last August recapture-redistribution lost \$354K State Aid
- Need exists to ensure all colleges are reporting local taxes in same way
- Inconsistency would impact the Commission's recapture-redistribution process
- Significant effort underway now to create consistency
- Matters to coming August 2023 recapture-redistribution process



Key Themes of Proposed Budget

Legislative Actions Benefitting LCCC

- Compensation \$6.3M to the Colleges
- Inflation Relief (one-time)

Enrollment - Tuition

Strong Local Revenues - One Mill Relief

Fund 10, Fund Balance Drawdown

Campus Projects (RAC, Façade Renewal, Renovations)



Estimated Funds Available

Total Estimated Funds Available for FY2024			\$ 2,132,140
	Subtotal		\$ (895,456)
Computer Services, Environmental Health & Safety	\$	(629,598)	
Respiratory Therapy Personnel	\$	84,834	
Projected Budget Growth From Trend Data (Utilities)	\$	(245,700)	
Projected Budget Growth Trend Data (Non-Utilities)	\$	(35,762)	
Unspent Adjunct, Release, Overload Pool from FY23	\$	97,676	
Unspent Part Time Wage Increase Pool from FY23	\$	53,933	
Residence Hall Split Funded Position	\$	(69,363)	
Vacancies/Replacements (FY 2023)	\$	(151,476)	
Internal Funds: (Positions include Salary and Benefits)			
	Subtotal		\$ 3,027,596
Tuition Growth/Decline	\$	244,097	
Local Appropriation (4mill)	\$	739,806	
State Aid - Compensation	\$	1,654,158	
State Aid - One-Time Enterpirse Inflation	\$	292,338	
State Aid Increase/Decrease	\$	97,197	
New Funds:			



Proposed Distribution

		Eur	ds Available	\$	2,132,140
		rui	ius Available	J	2,132,140
Compensation:					
3.5% COLA + Phase IIIC		\$	1,507,446		
Anticipated Market Adjustments		\$	146,712		
	Subtotal			\$	1,654,158
New Positions:					
Respiratory Therapy Personnel, HSW		\$	115,576		
Assesment Position, PP		\$	97,676		
Procurement Specialist, AF		\$	30,000		
· · · · · · · · · · · · · · · · · · ·	Subtotal			\$	243,252
Student Services:					
Athletic Post-Season Expenses		\$	100,000		
				\$	100,000
Operating Reserve:					
Enrollment Reserve		\$	134,730		
	Subtotal			\$	134,730
Total Proposed Distribution				\$	2,132,140



Fund 10 - Fund Balance Drawdown

Fund 10:			
Projected 6/30/2023 Fund Balance	\$ 10,788,058	_	
		\$	10,788,058
Draws:			
Board Room Rennovation	\$ 790,000		
Innovative Funding Request - Albany County Commercial Drivers License Program	\$ 109,999		
College Insurance	\$ 750,000		
Re-seed pasture	\$ 55,000		
State Aid Adjustment (August 2023 Recapture & Redistribution)	TBD		
		\$	1,704,999
Estimated Fund Balance 6/30/2024			\$9,083,059



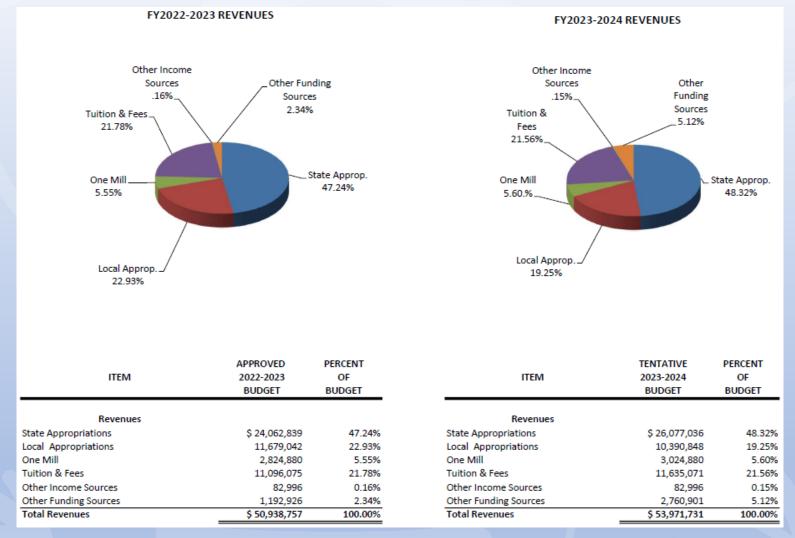
One Mill Fund

		FY2023	FY2024
		Budget	Budget
Revenue			
Mill Levy	\$	2,480,514	\$ 2,680,514
Motor Vehicle Fees	\$	344,366	\$ 344,366
	\$	2,824,880	\$ 3,024,880
SUBTOTAL	\$	2,828,790	\$ 3,024,880
Current Items on Bdgt			
Expenses:			
Eastern Laramie County	\$	37,456	\$ 38,749
Emp Professional Development	\$	50,000	\$ 50,000
Employee Wellness - Innovation Funds	\$	3,100	-
Central Services Equipment Repairs & Replacement	\$	123,910	\$ 120,000
IT Technicians and IT Operating Expenses	\$	509,865	
College Insurance	\$ \$ \$	858,562	\$ -
Environmental Health & Safety	\$	125,009	\$ -
Facilities Planning	\$	200,000	\$ 200,000
Marketing/Recruitment	\$	200,000	\$ 200,000
Small Maintenance Projects	\$	300,000	\$ 300,000
Vehicle Replacements	\$ \$	80,000	\$ -
Greenway Connector	\$	100,000	\$ -
MYPATH Performance Management Software System	\$	17,000	\$ -
Foundation Sponsorships			\$ 45,000
2030 Strategic Plan*			\$ 150,000
One-Time/Innovatation Funding			\$ 177,330
Phase I Façade Renewal Match			\$ 1,500,000
Operating Reserve	\$	223,888	\$ 243,801
SUBTOTAL	\$	2,828,790	\$ 3,024,880

^{*} Total spend \$450,000 with \$150,000 occuring in FY2024

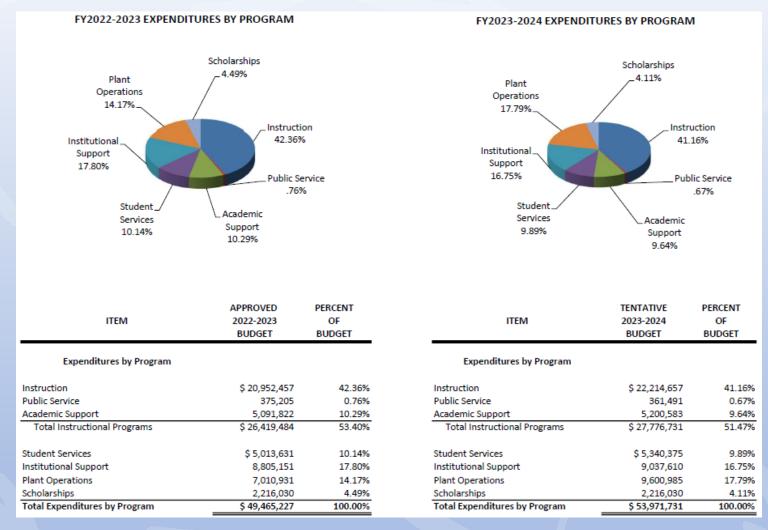


Revenue Comparison



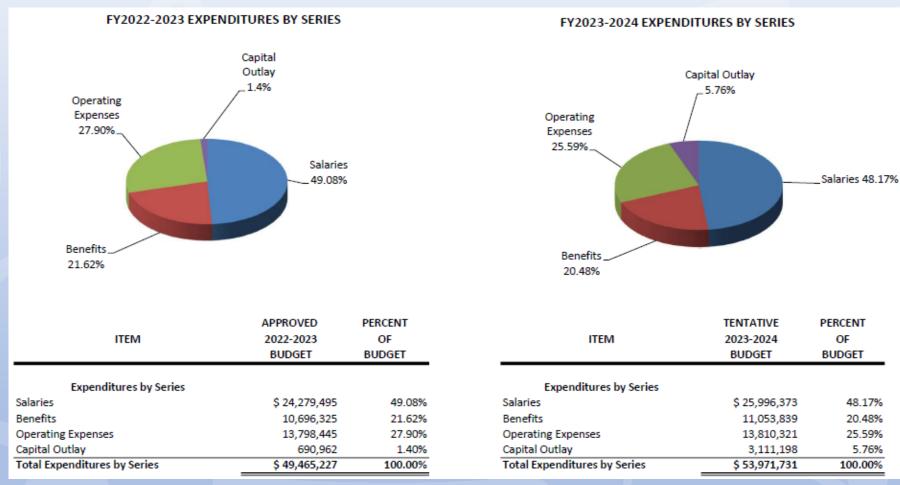


Expenditure Comparison By Program





Expenditure Comparison by Series





Auxiliary Funds

Incidental operations to the College, intended to be self-sustaining operations

Revenue is projecting up \$541K

Revenues Up Due to Anticipated revenue growth in Res Halls, Dining Services

Compensation is up as a result of projected revenues



Projected FY24 Auxiliary Budgets:

Residence Halls Budget:

Revenues \$2,386,602 Expenses \$2,955,605 Net Profit/(Loss) (\$1,126,309)

Dining Services Budget:

 Revenues
 \$2,263,611

 Expenses
 \$2,256,439

 Net Profit/(Loss)
 \$ 7,172

Child Discovery Center Budget:

 Revenues
 \$1,213,816

 Expenses
 \$1,212,278

 Net Profit/(Loss)
 \$ 1,538

Facilities Rental Budget:

 Revenues
 \$329,111

 Expenses
 \$285,169

 Net Profit/(Loss)
 \$ 43,942

Business Training (Cheyenne) Budget:

 Revenues
 \$840,000

 Expenses
 \$840,000

 Net Profit/(Loss)
 \$ 0

Business Training (Laramie) Budget:

Revenues \$58,800 Expenses \$58,800 Net Profit/(Loss) \$ 0

Community Education (Cheyenne) Budget:

 Revenues
 \$207,856

 Expenses
 \$207,856

 Net Profit/(Loss)
 \$ 0

Community Education (Laramie) Budget:

Revenues \$17,820 Expenses \$17,820 Net Profit/(Loss) \$ 0



Restricted Funds

Funds which are restricted to purposes specified by sources external to the College (Federal, State, Local & Private Grants)

Overall revenue is projecting down \$800K from last year

See Page 27 for year over year details

Federal Grants:

Down as we had EDA Money last year for AMMC

Federal Pass Throughs:

Down as we had GEER Aid money last year

State Grants:

Up, due to new Wyoming Innovation Partnership (WIP) Funding, CDL

Pre-hire



Endowment Funds

Funds received from a donor with restrictions on the principal

Anticipating Spend of \$624K for Scholarships (Investment Income on Corpus)

Planned Support From The Foundation Will Be ~ \$1.5M

- Scholarship Support \$ 974K
- Program Support \$ 603K



Plant Funds

Funds for long term assets, renewal or replacement of campus properties, debt service payments, or to account for the cost of long-lived assets

Projecting up \$4.2M over last year

Result of:

- RAC Project Activity
- Major Maintenance Carryover



Capital Improvement Plan

New Feature of Budget Planning Process

5-Year Look of Anticipated Investments Costing \$60,000 or More

Executive Summary With Definitions, Legend of Abbreviations

Structured Into Categories:

- Capital Construction
- Renovations
- Hardware
- Software
- Major Equipment
- Wayfinding
- Fleet & Facilities Vehicles
- Major Maintenance
- Minor Maintenance



Snippets from the Capital Improvement Plan

		FY24 Planning			FY25		FY26		FY27		FY28	
		Budget	Fund Source(s)	A	Anticipated	Fund Source(s)						
Capital Construction (=> \$1.5M)												
RAC Renovation	CapCon	\$24,105,646	S, B, SF, F, I									
RAC Façade Renewal/Landscaping	CapCon	\$4,500,000	S, I									
CCI Bldg Façade Renewal & Neighborhoods	Master Plan	\$3,000,000	S, OM									
TC Bldg Façade Renewal & Neighborhoods	Master Plan				\$2,300,000	S, I						
AM Bldg Façade Renewal & Neighborhoods	Master Plan						\$2,000,000	S, MM, I				
FA Bldg Façade Renewal & Neighborhoods	Master Plan								\$2,300,000	S, MM, I		
AT Bldg Façade Renewal & Neighborhoods	Master Plan							/ /			\$5,000,000	S, MM, I

	FY24 Planning		FY25		FY26		FY27		FY28	
	Budget	Fund Source(s)	Anticipated	Fund Source(s)	Anticipated	Fund Source(s)	Anticipated	Fund Source(s)	Anticipated	Fund Source(s)
Renovations (<\$1.5M)										
Board Room	\$790,000	I								
Respiratory Therapy Lab	\$200,000	F, G								
ACC - Market	\$150,000	SF						$A = \begin{bmatrix} A & A \end{bmatrix}$		
Arp 124 Tiered Classroom			\$250,000	TBD						
Arp 128 Tiered Classroom					\$275,000	TBD				
Arp 133 Tiered Classroom							\$300,000	TBD		
SC 106 Tiered Classroom									\$150,000	TBD
PF 307 Secure Storage Addition										

		FY24 Planning Budget	Fund Source(s)	FY25	Fund Source(s)	FY26	Fund Source(s)	FY27	Fund Source(s)	FY28	Fund Source(s)
Hardware		buuget	Tuna Source(s)	Anticipated	Tuna Source(s)	Anticipated	Tuna Source(s)	Anticipated	Tuliu Source(s)	Anticipated	Tuna Source(s)
HCI (Servers and Storage))	\$130,000	TIF	\$130,000	TIF	\$60,000	TIF	\$60,000	TIF	\$60,000	TIF
Classroom Uprades (TV, Cameras, Podiums))	\$80,000	TIF	\$80,000	TIF	\$80,000	TIF	\$80,000	TIF	\$80,000	TIF
College Wide Mircrosoft Surface Upgrades	s	\$80,000	D	\$80,000	D	\$80,000	D	\$80,000	D	\$80,000	D
Network Switches	s	\$80,000	TIF	\$80,000	TIF	\$80,000	TIF	\$80,000	TIF	\$80,000	TIF
SmartNe	t	\$76,000	TIF	\$76,000	TIF	\$76,000	TIF	\$76,000	TIF	\$76,000	TIF



Fund Budget Summary

FUND BUDGET SUMMARY				
ITEM	Actuals 2021-2022 Summary	Approved 2022-2023 Budget	Tentative 2023-2024 Summary	Increase/ Decrease 2023-2024
Unrestricted Operating Fund* One Mill Fund	\$41,551,587 2,906,668	\$46,636,437 2,828,790	\$50,946,851 3,024,880	\$4,310,414 \$196,090
Unrestricted & One Mill Fund	\$44,458,255	\$49,465,227	\$53,971,731	\$4,506,504
Auxiliary Fund Restricted Fund	\$5,630,355 17,993,040	\$6,867,555 17,070,246	\$7,408,797 16,265,411	\$541,242 (\$804,835)
LCCC Current Fund Budget	\$68,081,650	\$73,403,028	\$77,645,939	\$4,242,911
Endowment Fund Plant & Construction Fund	\$451,367 5,584,537	\$684,204 35,399,727	\$624,131 39,663,590	(\$60,073) \$4,263,863
-	\$6,035,904	\$36,083,931	\$40,287,721	\$4,203,790
Total LCCC Budget	\$74,117,554	\$109,486,959	\$117,933,660	\$8,446,701

